Starting Out in New Starts/Small Starts:
For Better For Worse, For Richer For Poorer

Moderator:
James de la Loza, AECOM

Speakers:
Peter Varga - The Rapid, MI
Stephen Del Giudice - Arlington County, VA
Doug Moore - COTA, OH
Jay Duncan - AECOM
Peter Varga, CEO

- Chief Executive Officer of the Interurban Transit Partnership in Grand Rapids, MI, known as The Rapid
- Directs an executive and management staff of 14 and a total workforce of 302 employees
- Led The Rapid to several awards:
  - Outstanding Public Transportation System Award from the APTA in 2004
  - Outstanding Building Design Award from the Michigan Chapter of the American Institute of Architects for the Rapid Central Station
  - Grand Rapids Area Chamber of Commerce’s Nonprofit of the Year Award in 2005
- BA in History and Anthropology, and with an MA in Political Science from NYU
Stephen Del Giudice

- Currently Transit Bureau Chief in Department in the Transportation Division of Arlington County
- Career spanning over 30 years of experience in the public and private sector as a lawyer, professor, a mayor, a consultant and a transit provider
- Experience on numerous transit planning and project development projects as both a consultant and an owner
- Former Mayor of Tacoma Park, Maryland
- Degrees include a BA and a MA in History and a JD
Doug Moore

• Vice President of Planning with the Central Ohio Transit Authority in Columbus

• Over 30 years of public and private sector experience in project planning and development

• Worked with 2 national consultants and 2 transit agencies

• Holds Master’s degrees in Civil Engineering and City/Regional Planning

• Most of career has focused on fixed-guideway planning including heavy rail, LRT, BRT and streetcars
Jay Duncan, AICP

- Vice President with AECOM Transportation’s national Planning
- Initially worked in a city government planning office and then transitioned to private consulting
- Experienced project manager with a focus on project development and environmental clearance for transit, highway, and marine and intermodal projects
- Has played key management roles on a number of New Starts projects
- Bachelor’s of Art in Urban Affairs and Masters of Community Planning with a concentration in Environmental Design from the University of Rhode Island

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