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Greetings Rail~Volutionaries

Denver’s Regional Transportation District (RTD) is thrilled to welcome you back to Colorado!

Since the last time the Denver region hosted the conference in 2000, we have seen explosive growth and made great strides in connecting communities through transit. With voter approval of FasTracks in 2004 and other investments post 2000, we embarked on a major transit expansion that has added six new rail lines, a bus rapid transit line, and an enhanced bus network with additional rail lines and extensions due to open in the next few years. Through a nationally recognized public-private partnership, we transformed Union Station from a neglected icon of Denver’s iron-horse heritage to a bustling metropolitan hub for regional economic revitalization.

While Metro Denver benefits from an urban renaissance, growth also yields challenges. The region struggles to deliver affordable housing at pace with market-rate development. Limited housing for all jeopardizes our economy, as prospective talent considers other markets where they may better stretch their dollar. Even with the tremendous investment in transit, there is still a lot to be done to improve regional mobility and create a 21st century transportation system that fully embraces transformative technologies.

RTD and the region’s cities and counties are committed to encouraging the development of livable communities with strong economies that benefit all of our residents. While you’re here, we hope you will share with us your experience, your challenges and your best practices. In turn, we promise to share what we’ve learned over the past 17 years.

I know you will enjoy the fantastic array of conference sessions and many social events, but be sure to explore our neighborhoods, parks, trails, breweries and other distinct Denver-area delights – all while drinking plenty of water. We are a mile high, after all. Enjoy!

Kind regards,

David A. Genova
General Manager and Chief Executive Officer
Regional Transportation District
Welcome to Rail-Volution
You’ve touched down in Denver! Now get set for a lively schedule of workshops (More than 75 choices!), Mobile Workshops (Hope you preregistered!), plenary sessions and networking events. Make the connections you need for the next evolution of your career—and for mobility and livability in your region. Download the mobile app, set up your social media connections and mark your schedule for Sunday’s Welcome Reception at Union Station, Monday’s Exhibitor Reception and Tuesday’s Rail-Volution PK Slam. Wednesday morning choose between Coffee, Connections and Conversation or the Federal Session for updates, questions and answers. Regional Day is Wednesday afternoon, following the closing plenary lunch. See more about these events under each day’s program details.

Thank You
Rail-Volution Sponsors
The annual Rail-Volution conference wouldn’t be possible without our engaged and generous sponsors. It’s true! Conference registration covers less than half of overall conference expenses. See the center spread for the sponsors who stepped up this year! Thank you!

Rail-Volution Public Square and Exhibitor Showcase
Rail-Volution Public Square and Exhibitor Showcase is the central gathering place for the conference. Find it in the Plaza Exhibit area on the Concourse Level of the Sheraton’s Plaza Building. This is where you get your badge for the conference and check in for Mobile Workshops. Breaks and breakfasts happen here and you can explore exhibitor booths, creative placemaking, podcasts and the conference bookstore. You can grab a self-guided tour from our Denver Local Host Committee and find out everything you need to know about Rail-Volution 2017 in Pittsburgh.

REGISTRATION
Is open Saturday from 3:00 pm - 6:00 pm; Sunday, Monday, and Tuesday from 7:00 am - 6:00 pm; Wednesday from 7:00 am - noon.

EXHIBITOR SHOWCASE
Is open during breakfast, lunch and during all breaks. Don’t miss the Exhibitor Reception Monday, 5:00 pm - 6:30 pm and the Consultant’s Corner lunchtime presentations on Monday and Tuesday. See the Exhibitor Directory on page 63.

PLACEMAKING
Starting Monday afternoon, stop by one of four placemaking stations in the Public Square. Meet new friends and add your ideas. See the Detailed Conference Schedule for placemaking sessions on Monday and Tuesday.

PODCASTS
Jeff Wood will be interviewing guests for his Talking Headways podcast during every session break on Monday and Tuesday. Stop by the Consultant’s Corner and listen during your break.

BOOKSTORE
Denver’s famed Tattered Cover Book Store will have a shop in the Public Square, Monday 9:00 am - 6:30 pm and Tuesday 9:00 am - 4:30 pm. Stop by for the most current books on urban planning, architecture, engineering, transportation and community development. Also check out their store on the 16th Street Pedestrian Mall, near Union Station. www.tatteredcover.com.
Things to Know

- Badges are required at all sessions, receptions and networking events as well as to pick up your box lunch on Monday.
- Wi-Fi is available throughout the conference meeting spaces, sponsored by Nelson\Nygaard.
  
  **NETWORK:** connect-at-railvolution  
  **PASSWORD:** nelsonnygaard
- Mobile Workshop check-in is in the Public Square. Please arrive 15 minutes before your scheduled tour.
- Self-guided tour maps (walking and bicycling) are available at the Denver Local Host table in the Public Square.
- Maps of the Sheraton Hotel and Downtown Denver are on the inside back cover of the program and on the Rail-Volution conference app.

Speaker Prep Room

Located at Plaza Court 8 in the Public Square, the speaker prep area will be available Monday, Tuesday and Wednesday for speakers and presenters to meet and preview PowerPoint presentations.

Accessibility

All venues for Rail-Volution are accessible, with signs for ramps and accessible elevators. For additional assistance, check with the conference registration desk.

Rail-Volution 2017 Scholarship Winners

The Rail-Volution National Scholarships represent an important way to support community activists. This year, 40 people from around the country are able to attend Rail-Volution. Local scholarships for Rail-Volution 2017 enable more than 20 community advocates, students and non-profit representatives from around Denver to attend the conference. Thank you to our sponsors, the Colorado Health Foundation and WSP USA.

Self-Guided Tours of Denver

Want to explore a little? Take advantage of self-guided tours of Denver's urban neighborhoods by bike, transit or foot. Check out the Golden Triangle, Cherry Creek or City Park on your own time — before or after sessions or during Downtime. Tour maps created by locals are available at the Local Host table in the Rail-Volution Public Square.

Welcome Reception at Union Station

On Sunday, from 6:00 pm - 8:00 pm, celebrate the past, present and future of Rail-Volution — and all that Denver has accomplished with its transit revolution. Ride the Free MallRide shuttle or walk to Lower Downtown (LoDo) and the historic Union Station. Newly renovated, Union Station is now a modern, multimodal hub for the entire region. See familiar faces and make new friends. Enjoy local tastes of Colorado and take a guided tour of the new transit hub. Afterwards, enjoy even more of Denver. Craft beers, world-class food and entertainment are all just steps away.

Your Feedback Might Be Your [Free] Ticket to Rail-Volution 2018

We want to hear from you! Evaluate the conference on our website or the conference app for a chance to win a free registration to the 2018 conference in Pittsburgh. Also use the app to rate individual sessions, plenaries, Mobile Workshops and events.
THE NETWORK AND THE CONFERENCE
Each year at the Rail-Volution conference more than 1,300 people from 300 communities come together to share ideas, breakthroughs, frustrations and inspiration. From emerging transportation options to changes in funding tools, there’s no better place to learn what’s happening at the intersection of transit and community vitality. The annual Rail-Volution conference is the product of the network—our national partners, the individuals who submit speaker proposals, the local host committee, the conference sponsors and exhibitors—and attendees like you.

HATS OFF TO THE DENVER LOCAL HOST COMMITTEE. THANK YOU!

OUR LOCAL HOST COMMITTEE DEFINES THE REGIONAL STORY
Rail-Volution weaves together national best practices with the unique strengths, characteristics and lessons learned at the local level. The local host committee helps this happen by defining the regional story, gathering local leaders, and providing insight and context for new projects. The local host committee plans Mobile Workshops and Pre-Conference Events, produces the Welcome Reception, and coordinates a half-day regional session on the last day of the conference. They do an amazing job!
Thank You To Our Partners

Our National Partners Guide the Rail-Volution
A mission-driven organization, Rail-Volution draws its strength from the energy and commitment of our partners. Working in an advisory capacity to the organization, partners are the heart of our network and generous benefactors who make our work possible.

WHO ARE THEY?
Rail-Volution’s Partners are organizations, companies and agencies representing public, private and nonprofit sector interests. From engineering and architecture firms, to major cities, transit agencies and community development organizations, our Partners share our core beliefs. They are genuinely passionate about livability, equitable development and transit.

WHAT DO THEY DO?
Partners appoint members to our National Steering Committee (see page 66). Together with our staff, they set the themes for the annual conference. Divided into work groups, they plan the conference: exploring a wide range of topics and proposals to create 75+ workshop sessions with dynamic, diverse speakers. Conference speakers are selected through an open “call for speakers” process that starts early each year.

As Rail-Volution continues to evolve, our Partners are engaged in the planning and development of our place-based programming and online resource hub. In addition to committing their time and energy, partner organizations make a significant financial contribution to support Rail-Volution, one that is vital to our organization.
WORKSHOP THEMES

Whether you’re new to the livability community, a seasoned practitioner or somewhere in between, Rail-Volution has a series of experiences especially for you. More than 75 workshops address a vast range of topics, project scales, disciplines, partnership models and modes: streetcars, high-speed rail, bus rapid transit, light rail, walking and bicycling, street design, mobility hubs, mobility as a service, and other emerging options. Mix and match workshops to your interests and expertise.

A Guide to Rail-Volution Workshops

Rail-Volution workshops span a wide range of themes. We address a variety of modes, disciplines and topics that dig deep into the implementation of building livable communities with transit. We’ve added an easy-to-understand visual guide to help you find the workshops that meet your interests. Look for the primary mode, discipline, topic and level of expertise under each workshop description on the Schedule of Events.

FUNDAMENTAL
A must for first-time attendees, these core workshops ground your understanding of unfamiliar or emerging issues and strengthen your knowledge about core transit and livability concepts. Featuring original examples, they cover a spectrum of topics: first- and last-mile strategies; emerging modes and mobility hubs; community engagement; campaigns and creating a regional vision; and issues of geography and displacement.

INTERMEDIATE
These in-depth workshops go far beyond the basics, delving deep into specialized topics in station design, BRT, TOD, parking, autonomous vehicles, housing, real estate, communications, measurement, placemaking, engagement, community health and much more. The industry’s best and brightest highlight real-life examples, exploring them from different perspectives.

ADVANCED
Our advanced sessions dig even deeper into the detailed analysis of specific topics. Take your professional expertise to a higher level with subjects such as public-private partnerships, transit agency assets, air rights, infill stations, affordable housing and transit, and augmented reality as a tool.

Continuing Education Credits

Rail-Volution is an AICP Certified Maintenance (CM) provider for the American Planning Association’s AICP CM Program. All conference events that are accredited by the individual membership organizations are reflected using this notation: AICP CM 1.5. If you have any questions or concerns about reporting credits, please contact the APA CM Customer Service Team: aicpcm@planning.org or 202.872.0611 or visit www.planning.org.
Discover new ways to share insights, refine your ideas and expand your network.

Mix and match workshops, Mobile Workshops, traditional networking opportunities and new events to cater to all your Rail-Volution needs - from novice to expert.

Plenary Sessions
Rail-Volution 2017 features three plenary sessions that address the future of livable communities in a rapidly changing world. Demographic shifts are impacting markets and decisions about where people want to live — and how they get around. Cities and regions are increasingly the drivers of innovation. Come together with all attendees in one place for presentations that promise to inspire and provoke new thinking. Find out more about each of these dynamic keynote sessions in the Schedule of Events.

Workshop Sessions
Mobility options are changing. Each community faces distinct challenges and shifting climates (political and otherwise). More than 75 workshops focus on real-world examples, lessons and innovations you can use, as well as the partnerships behind nearly every aspect of building livable communities with transit. Sessions are scheduled in 90-minute or 60-minute time slots during the three days unless otherwise specified. Check the Conference at a Glance on pages 10–13 of the program or download our mobile app (search “railvolution” in your app store) to plan your schedule.

Mobile Workshops
Experience a wide range of topics, on the streets, in these events across the region. Walk, pedal, ride and tour for an up-close education in developing livable communities around Denver. See pages 58-59 for this year’s Mobile Workshops. Visit the Mobile Workshop desk in the Rail-Volution Public Square. Note: Mobile Workshops usually require preregistration.

Networking Events
Debate, discuss, share and learn at networking events throughout the conference. You told us they are important to you and we responded with a variety of networking events. See pages 8–9 for all your networking opportunities.
NETWORKING EVENTS

Rail-Volution provides the opportunities. You provide the conversation.
Details of each session can be found in the daily Schedule of Events section.

Saturday, September 16

Hike and Bite in Boulder
1:00 pm - WHENEVER YOU WISH TO RETURN | $40

Five Points Craft Brewery and Cidery Tour
1:00 pm - 4:00 pm | $20 (Food and beverages extra)

Hunt Downtown Denver
1:00 pm - 5:00 pm (TWO HOURS, FLEXIBLE START TIME) | $25

Ride RiNo
2:00 pm - 4:00 pm | $25

Catch a Ball Game
5:00 pm - 9:00 pm (FIRST PITCH 6:10 PM) | $30 (includes ticket)

New Rail-Volutionaries Beer Garden Welcome Event
7:00 pm - 10:30 pm

Monday, September 18

Rail-Volution 101
10:30 am - NOON
First time at Rail-Volution? Get the tips and insights you need to make the most of the conference.

Transformative Placemaking
NOON - 1:30 pm
What is transformative placemaking? Get a practical introduction, then put theory into practice and create placemaking installations in the Rail-Volution Public Square.

Idea Exchanges
NOON - 1:30 pm
Lightly facilitated opportunities to discuss rich topics with people who can help. Helper or helpee, bring your box lunch and pull up a chair. Presented by the New Rail-Volutionaries.

Mentorship Speed Networking
5:30 pm - 6:30 pm
At this networking event during the Exhibitor Reception, find a mentoring relationship with an industry expert or emerging leader - speed dating style! Sign up anytime Monday at the Registration desk to reserve a spot. Two 30-minute sessions. Presented by the New Rail-Volutionaries.

Welcome Reception at Union Station
Sunday, September 17

Welcome Reception at Union Station
6:00 pm - 8:00 pm

Exhibitor Reception
5:00 pm - 6:30 pm
Exhibits, booths, hors d'oeuvres and beverages. Relax and refresh. Cash bar.
Tuesday, September 19

Transformative Placemaking
10:00 am - 11:30 am
What is transformative placemaking? Get a practical introduction, then put theory into practice and create placemaking installations in the Rail~Volution Public Square.

Downtime
11:30 am - 1:30 pm
Take some downtime and do your own thing. See what's going on in the Public Square. Grab a self-guided tour at the Local Host table. Or, use this time to power down for awhile.

Lunch Launch
11:30 am - NOON
Meet at the Consultant's Corner in the Public Square to find a lunch mate. After that, the lunch plans are up to you.

New Rail~Volutionaries Walking Tour: Living in a Food Desert
NOON - 2:00 pm
Visit one of Denver's oldest neighborhoods and learn about the challenges that limit access to healthy food.

Rail~Volution PK Slam at History Colorado Center
7:30 pm - 10:30 pm
Twenty slides at 20 seconds each. Fast, fun and relevant. Powered by PechaKucha.

Wednesday, September 20

Coffee, Connections & Conversation
8:00 am - 9:00 am
Begin your day with world-café-style networking. Meet people interested in a specific topic or doing the same job as you around the country. Expand your network.
SATURDAY
September 16, 2017

Registration Open  3:00 pm - 6:00 pm

Mobile Workshops
#1 VelociRFTA: Rural BRT and Managing Transportation in Aspen and the Roaring Fork Valley 8:00 am Saturday - 4:00 pm Sunday

Pre-Conference Networking Events
Hike and Bite in Boulder  1:00 pm - flexible return
Five Points Craft Brewery and Cidery Tour  1:00 pm - 4:00 pm
Hunt Downtown Denver  1:00 pm - 5:00 pm
Ride RiNo  2:00 pm - 4:00 pm
Catch a Ball Game  5:00 pm - 9:00 pm
New Rail-Volutionaries Beer Garden Welcome Event  7:00 pm - 10:00 pm

SUNDAY
September 17, 2017

Registration Open  7:00 am - 6:00 pm

Mobile Workshops
#2 Riding the W Line on Two Wheels  9:00 am - 3:00 pm
#3 Building a Transit-Oriented Neighborhood: The Transformation of Northeast Denver  9:00 am - 12:30 pm
#4 Bike Boulder: Unlocking the Connection Between Transit and Biking  9:30 am - 2:30 pm
#5 US 36: BRT and Innovation Along a Freeway  9:30 am - 1:30 pm
#6 Beyond 1970s-90s Planning: The Broadway Corridor  12:30 pm - 4:00 pm
#7 Aurora’s R Line: The Intersection of Light Rail and TOD  12:30 pm - 4:30 pm
#8 The A Line: RTD’s P3 Connection to the Plane  12:30 pm - 4:30 pm
#9 Denver’s Central Platte Valley: Transformation (Almost) Complete  1:00 pm - 4:30 pm

MONDAY
September 18, 2017

Registration Open  7:00 am - 6:00 pm
Continental Breakfast  7:00 am - 8:00 am

Opening Plenary: Introduction to Rail-Volution 2017  8:00 am - 9:30 am

Refreshment Break  9:30 am - 10:00 am

Mobile Workshops
#10 North Denver Cornerstone Collaborative: Navigating Community Change  10:00 am - 1:30 pm
#11 Signature Stations as Economic Drivers: The G Line  11:00 am - 3:00 pm
#12 Being Boulder with Managed Parking, TDM and TOD  10:30 am - 2:30 pm
#13 Toto, We’re Not in the Suburbs Anymore: Westminster’s Transformation by Bus, Bike and Rail  10:30 am - 2:30 pm
#14 The Impacts of TOD Investments in West Denver Neighborhoods  12:30 pm - 4:30 pm
#15 Equity Tours: The Local View  12:30 pm - 5:00 pm
#16 Denver’s Southeast Corridor Embraces Light Rail  12:30 pm - 5:00 pm
#17 Westminster Invest Health Tour: The Intersection of Health and TOD  1:00 pm - 4:00 pm

Morning Workshops  10:00 am - 11:30 am
- Shared Parking: How Does it Work?
- Local Referendums: Anatomy of a Campaign
- Square Peg, Round Hole? Enhanced Transit for Suburbia
- Transit Investments: Measuring and Communicating How We’re Doing
- High Speed Rail: Creating Ecodistricts
- Displacement, Gentrification and TOD: A Done Deal?
- Curb Appeal: Green and Healthy Complete Streets
- Art: A Bridge Between Social Justice and TOD?
- Rehabilitating the First- and Last-Mile Connections
- Transit Maxed Out? What Next?
FEATURED SESSION:
RAIL~VOLUTION 101 10:30 am - noon

Rail~Volution Public Square & Exhibitor Showcase Plaza Exhibit, Concourse Level

- Next Stop: Placemaking
- Bookstore 9:00 am - 6:30 pm
- Consultant's Corner noon - 1:30 pm
- Live from Denver: The Overhead Wire's Talking Headways Podcast 11:30 am - noon 1:30 pm - 2:00 pm 3:30 pm - 4:00 pm
- Exhibitor Reception 5:00 pm - 6:30 pm
- Mentorship “Speed Networking” at the Exhibitor Reception 5:00 pm - 6:00 pm
- Denver Local Host information and walking tours
- Mobile Workshop meet-up
- Pittsburgh 2018 information

Box Lunch Pickup in Public Square 11:30 am - 12:30 pm

Lunchtime Opportunities noon - 1:30 pm

- Denver Union Station: A True Public-Private Partnership
- Successful Public-Private Development: How [Not] to Do It
- Big Data: Big Improvements for Transit?
- Leadership: Got What it Takes?
- Streetcar Coalition Meeting
- NACTO Quick-Build Street Design Strategies to Improve Transit
- Transformative Placemaking: Learn and Do

New Rail~Volutionaries Presents: Idea Exchanges noon - 1:30 pm

- Reefer Madness: Cannabis Legalization and Livable Communities
- The Home-Sharing Economy: Why Should We Care?
- Getting People into Seats
- The Cost of Essential: Paratransit for Seniors and People with Disabilities

Consultant’s Corner noon - 1:30 pm

Large Transit Facilities: Why Acoustics Matter Presented by EPIC Metals noon - 12:30 pm

The Sentinel BCB System: A Case Study in LA Presented by Impact Recovery Systems, Inc. 12:30 pm - 1:00 pm

Lessons Learned from 10+ Years of Off-Wire Streetcar Experience Presented by Alstom 1:00 pm - 1:30 pm

Break 1:30 pm - 2:00 pm

Afternoon Workshops 2:00 pm - 3:30 pm

- First Mile, Last Mile: Plans for All Shapes and Sizes
- Bike Share: To Infinity and Beyond!
- Developer-Driven Infill Stations: Just Ask
- The Tension Mounts: Creating and Financing Transit-Oriented Neighborhoods
- TOD Implementation: After the Plan
- Changing Culture: Understanding the Pressures on New Management
- Federal, State and Local Partnerships: Fast Growth and Change
- Some Assembly Required: Complete Streets Implementation
- Romancing the Station: Design and Modernization to Make you Blush
- Friending Social Media: Community Outreach [in 40 Characters or Less]
- Curated Roundtable: The Streetcar Revolution Continues

Refreshment Break 3:30 pm - 4:00 pm

One-Hour Workshops 4:00 pm - 5:00 pm

- Try Before You Buy: Augmented Reality is Here
- Air Rights, Overbuild and Transportation Assets: Making Them Work
- Real Estate Development 101
- Streetcars: Three Routes to Revitalization
- Gen Z: Building Tomorrow’s Riders Today
- Pittsburgh’s EcoInnovation District: Helping Residents Shape Outcomes
- What’s Happening? Communicating During Planning and Construction
- Rider Safety: The Multisector Approach
- NAPTA Meeting

Exhibitor Reception 5:00 pm - 6:30 pm

Mentorship “Speed Networking” at the Exhibitor Reception 5:30 pm - 6:30 pm

Be Social ▼ #railvolution #livability
TUESDAY
September 19, 2017

Registration Open  7:00 am - 6:30 pm
Continental Breakfast  7:00 am - 8:30 am

Plenary: Headwinds or Tailwinds? Riding Research into the Future  8:00 am - 9:30 am

Refreshment Break  9:30 am - 10:00 am

Mobile Workshops

#18 Managing Change in the Historic Welton Street Corridor in Five Points  10:00 am - 1:30 pm

#19 Bringing Permanently Affordable Rental Housing to TODs  10:00 am - 1:30 pm

#20 MAX Bus Rapid Transit: A Fort Collins Community Success Story  10:00 am - 3:30 pm

#21 A Long, Wicked Street No More: West Colfax and the W Rail Line  10:30 am - 2:30 pm

#22 Small Town Character and TOD in Two Communities  12:00 pm - 3:30 pm

#23 Downtown Denver: Union Station, Civic Center and Everything In Between  1:00 pm - 4:00 pm

#24 High Time for Development: Marijuana, Land Use and Neighborhoods  1:00 pm - 3:30 pm

#25 Bike–Volution: Training Wheels Off in Denver  1:30 pm - 4:30 pm

Morning Workshops  10:00 am - 11:30 am

- Shared Mobility: Pilot Projects Connecting Communities
- Efficient Utopia or Sea of Cars? The Age of Autonomous Vehicles
- Re-Emerging Cities: TOD as Catalyst
- Creative Approaches to Workforce and Affordable Housing
- More Than Fare: Not-so-Hidden Revenue Streams for Transit Agencies
- Building the Local Economy with Inclusive Public Procurement
- Bringing it All Together at Mobility Hubs
- The TOD Threat: Gentrification and Displacement
- Better Health Through Transportation? It’s Happening!
- Transformative Placemaking: Learn and Do
- Transit P3: What Can We Learn From Denver?

Downtime
Lunch on Your Own  11:30 am - 1:30 pm

New Rail–Volutionaries Walking Tour:
Living in a Food Desert  12:00 pm - 2:00 pm

Refreshment Break  noon - 2:00 pm

Consultant’s Corner  noon - 1:30 pm

- Bicycles Onboard and at Stations: Opportunities and Challenges
  Presented by Sportworks Northwest, Inc  noon - 12:30 pm

- Undoing a Great Planning Disaster: A Bay Area Success Story
  Presented by Nelson\Wygarden  12:30 pm - 1:00 pm

- Wayfinding on a Dime: A Thrifty and Nifty Way to Connect Communities to Rail
  Presented by Michael Baker International  1:00 pm - 1:30 pm

Rail–Volution Public Square and Exhibitor Showcase
Plaza Exhibit, Concourse Level

Next Stop: Placemaking
Bookstore  9:00 am - 4:30 pm
Lunch Launch  11:30 am - noon
Consultant’s Corner  noon - 1:30 pm
Live from Denver: The Overhead Wire’s Talking Headways Podcast  1:30 pm - 2:00 pm
and 3:30 pm - 4:00 pm

Denver Local Host information and walking tours
Mobile Workshop meet-up
Pittsburgh 2018 information
Afternoon Workshops  
2:00 pm - 3:30 pm
- TNCs: Can’t Live With ‘Em. Can’t Live Without ‘Em.
- First- and Last-Mile Project Implementation
- TOD: A New Game
- The Long Game: Innovative Financing Options for Transit
- Passport to Innovation: International Case Studies in TOD
- Arterial BRT: Confronting the Challenges
- Expanding the Transit Vision: Indianapolis and Nashville
- The Fate of the Park-and-Ride
- Aerial Gondolas: Taking Transit to the Next Level
- Grassroots Tactics: Advocacy, Referendums and Citizen Coalitions
- Making Equity SPARCC: An Exciting New Challenge

Refreshment Break  
3:30 pm - 4:00 pm

Afternoon Workshops  
4:00 pm - 5:30 pm
- Words Matter: Creating and Sustaining a Culture of Inclusion
- Mobility Meets Technology: Demand Management and First and Last Miles
- Autonomous Vehicles and Technology: Defining a Revolution in Mobility
- Getting Parking Right: Right-Sizing Private Development Parking
- Go Fearless: Meeting Your Big and Bold Affordable Housing Goals
- TOD Managers Forum
- Climate Change: Building Resilient Transportation and Communities
- Holding it Together: Avoiding Epic Fail with Partnerships
- Vision to Plan: Remaking San Jose Diridon Station
- ETOD: Ensuring Equity Drives Outcomes

WEDNESDAY
September 20, 2017

Registration Open  
7:00 am - noon
Continental Breakfast  
8:00 am - 9:30 am
Coffee, Connections and Conversations  
8:00 am - 9:30 am

The Federal Session  
Q&A with FTA & DOT  
8:30 am - 11:30 am

Morning Workshops  
9:30 am - 11:00 am
- Walkability One Step at a Time
- The Legacy (and Future) of BRT and TOD
- TOD Poster Children: A 20-Year Report Card
- Creative Placemaking, Rail Trails and Station Activation
- Planning for Transit When You Don’t Run Transit
- Loving BRT: When Light Rail Isn’t an Option
- Where Did Our Riders Go?
- Data-Driven Tools: Making Places and Decisions
- Getting Real About Equity: Measuring What Matters

Closing Plenary and Plated Lunch  
Innovation: Tackling Global Challenges at the Local Level  
noon - 1:30 pm

Regional Day  
Building on Success: Transit and Mobility Solutions to Increase Access to Opportunity in the Denver Region  
2:00 pm - 5:00 pm

Rail-Volution PK Slam at History Colorado Center  
7:30 pm - 10:00 pm
DAN BARTHOLOMAY  
Chief Executive Officer, Rail-Volution, Minneapolis, Minnesota  
As CEO, Dan Bartholomay has expanded and diversified the Rail-Volution board of directors, created new vision and direction for the strategic plan, increased the network of partners, and built staff capacity to launch new programs. From his earliest work with community development corporations in the neighborhoods of Chicago and St. Paul, Dan has addressed community challenges from a multidisciplinary perspective. As program director with the McKnight Foundation, he developed and implemented a program spanning affordable housing, community development, transit, open space preservation and regional growth with a focus on livability and access. As commissioner of the Minnesota Housing Finance Agency, he focused the agency on continuous improvement, cross-sector partnership and community impact through housing investment. Dan holds an interdisciplinary BA in economics, anthropology and political science from Carleton College and is certified in economic development finance.

EARL BLUMENAUER  
Congressman, 3rd District, Oregon  
Board Member, Board Of Directors, Rail-Volution  
Elected to the US House of Representatives in 1996, Earl Blumenauer is Congress’ chief spokesperson for Livable Communities. Visiting more than 200 communities across the country, he’s worked with local governments, citizens and civic organizations to strengthen local efforts to manage growth, provide transportation options and foster sustainable economic growth. Representative Blumenauer founded the Livable Communities Task Force, the Bicycle Caucus and several other caucuses. He is co-chair of the Passenger Rail Caucus and the Trails Caucus, and a member of the Open Spaces and Land Trust Caucus. In 1991, he founded Portland’s Regional Rail Summit which evolved into the national Rail-Volution conference in 1995.

MIZRAIM CORDERO  
Vice President of Government Affairs, Denver Chamber of Commerce, Denver, Colorado  
As vice president of government affairs, Mizraim Cordero advocates for business-friendly policies. Mizraim joined the Chamber by way of its statewide policy affiliate, the Colorado Competitive Council, where he was director. Building lasting relationships between business and community has guided his career – as director of government affairs for the City of Commerce City, CO; as administrator for Adams County Head Start program; directing the early childhood division at the Kingsbridge Heights Community Center in the Bronx, NY; and as a psychotherapist and intake coordinator for Catholic Charities of the Archdiocese of New York. Passionate about strengthening communities, Mizraim serves in several elected and appointed roles in public utilities, economic development, and on regional councils and committees.

MARIA GARCIA BERRY  
Chief Executive Officer, CRL Associates, Denver, Colorado  
As chief executive officer, Maria Garcia Berry manages CRL’s broad client base, including the Master Plan and Environmental Impact Statement for Denver’s Union Station; the transformation of the former Villa Italia mall site into Belmar; and Forest City’s redevelopment of Stapleton. In 2004, Maria was the campaign chair for the nation’s largest proposed mass transit expansion effort, the successful Fastracks Yes campaign and has been a strategic consultant to a number of transportation-related initiatives around the country, including a transportation master plan for the seven-county Tampa Bay region adopted in 2009 and a 2012 regional transportation referendum in the 10-county Atlanta region that would fund $8.5 billion in transportation improvements. Maria is an active member of several boards of directors and is an alumnus of Leadership Denver.
DAVID A. GENOVA
General Manager and CEO, Regional Transportation District (RTD), Denver, Colorado
David A. Genova is general manager and CEO of the Regional Transportation District (RTD). Dave is a 22-year veteran of RTD. As assistant general manager of safety, security and facilities, he helped provide safety certification for light rail openings and the newly opened Union Station. Dave oversaw the Transit Watch smart phone application that won the 2015 American Public Transportation Association (APTA) Gold Award for Bus Safety and Security Excellence. He was appointed to the FTA Transit Rail Advisory Committee on Safety, is former chair of the APTA Rail Safety Committee and serves on numerous other professional boards nationally and locally. He has a bachelor’s degree in geology from the University of Colorado at Boulder and an MBA from Regis University.

MICHAEL B. HANCOCK
Mayor, City and County of Denver, Colorado
Michael B. Hancock became mayor in 2011 and immediately began making the city more globally competitive: Development near Denver International Airport will create more than 30,000 new jobs over 20 years. The first phase includes a new hotel, transit center and 20-mile rail link between downtown and the airport. Strategic business plans support and grow Denver’s businesses in emerging industries such as clean energy, biotechnology, telecommunications, aerospace and healthcare. To help the youngest citizens succeed, City departments are being aligned with nonprofits, businesses and educational organizations. The City’s commitment to equity and economic opportunity focus on reducing homelessness, increasing affordable housing options, strengthening workforce training partnerships with community colleges, and finding solutions to chronic mental health and substance abuse challenges. These and many other initiatives led by the mayor, are helping strengthen Denver’s unparalleled quality of life.

JOHN HICKENLOOPER
Governor, State of Colorado, Denver, Colorado
John Hickenlooper is a former geologist and entrepreneur. He champions innovation, collaboration and efficiency. When he was inaugurated, having run on his history of collaboration for community good, John became the first Denver mayor to be elected governor in 150 years. He is also the first geologist to become a governor in the history of the nation, and the first brewer since Sam Adams in 1792. John has recruited talent from all quarters and is redefining the relationship between a state government and its business and civic communities. Since taking office in 2011, the governor and his team have endeavored to make Colorado the most pro-business state, with the highest environmental and ethical standards. He is a great believer that governors, far more than Congress, can revive American democracy. His memoir is The Opposite of Woe: My Life In Beer and Politics.

LARRY HOY
Chair, Board of Directors, Regional Transportation District, Denver, Colorado
Director Larry Hoy was elected on November 2, 2010, and took office in January of 2011. He represents District J, the northern RTD area. Larry received his Bachelor of Science Degree in Business Administration from the University of California. Upon graduation he worked in the transportation industry, working in multiple states until his relocation to Colorado in 1980, where he served his company as president of its Colorado subsidiary. In the mid 1980s he started his own company, which he later sold to an international transportation company. Larry is presently a Colorado Certified Residential Real estate appraiser, a career which he began in the early ‘90s. He owns Paragon Appraisal Service in Westminster, CO. He has been a member of the Adams County Economic Development Council, served on the Board of Directors of Metro North Chamber of Commerce, Belloco Credit Union, Frontier Airlines Credit Union, and the Westminster Rotary Club. He also served on the Westminster Planning Commission. Larry is a graduate of Leadership Metro North and 50 for Colorado. He has served on the Environmental Committee for the Colorado Association of Commerce and Industry, and chaired the Adams County Political Action Committee.
MAURICE JONES
President, Local Initiatives Support Corporation (LISC), New York, New York
With deep experience in both the public and private sectors, Maurice Jones took the helm at LISC in 2016. Immediately prior to joining LISC, he served as the secretary of commerce for the Commonwealth of Virginia, where he managed 13 state agencies focused on the economic needs in his native state. He previously served as deputy secretary for the US Department of Housing and Urban Development and was commissioner of Virginia’s Department of Social Services and deputy chief of staff to former Virginia governor Mark Warner. Trained as an attorney, Maurice worked during the Clinton administration on legal, policy and program issues at the Treasury Department, where he helped manage a then-new initiative called the Community Development Financial Institutions (CDFI) fund.

CHRISTINE MARQUEZ-HUDSON
President and CEO, The Denver Foundation, Denver, Colorado
Christine Marquez-Hudson is president and CEO of The Denver Foundation, the oldest and largest community foundation in the Denver metro area, with nearly $735 million in assets and over 1,000 funds under management. Prior to joining The Denver Foundation, Christine served as CEO of Mi Casa Resource Center, a well-known community-based organization working to advance the economic success of Latino families. Under Christine’s leadership, the declining organization went through a renaissance, redefining its identity, mission and programs to align with the community’s current needs and demographics. Before joining Mi Casa, Christine was a director at JVA Consulting where she worked with hundreds of organizations across Colorado. Christine’s career includes teaching in Central America and many community awards for leadership. She has a bachelor’s degree in Political Science from UCLA and a master’s in nonprofit management from Regis University.

JOHN W. MARTIN
President and CEO, Southeastern Institute of Research (SIR), Inc., Richmond, Virginia
As president and CEO, John W. Martin focused SIR on high-profile transportation-related projects, including strategic marketing research programs supporting large-scale construction projects, transit agencies and transportation demand management programs. SIR has conducted hundreds of commuter and citizen-related research studies for regional, state and national transportation organizations. John began his marketing career as an intern at Siddall, Matus & Coughter. Eventually becoming the firm’s president, he led the agency’s client program development work in healthcare, financial and transportation categories, including communications work on Atlanta’s HOV system; employer outreach efforts behind the 1996 Summer Olympics; clean air awareness-building campaigns; and the Springfield Interchange 8-year expansion project. John is the co-founder and CEO of generational research think tank, The Boomer Project (www.boomerproject.com), and is the author of Boomer Consumer.
BILL PEDUTO
Mayor, City of Pittsburgh, Pittsburgh, Pennsylvania
Bill Peduto was elected mayor in 2013. He has worked for 19 years on the Pittsburgh City Council, as a staffer and member of council. A self-described reform democrat, Bill wrote the most comprehensive package of government reform legislation in Pittsburgh's history. He strengthened the Ethics Code, created the city's first campaign finance limits, established lobbyist disclosure and registration, and ended no-bid contracts. During Pittsburgh's ongoing financial crisis, he was a consistent voice of fiscal discipline. He has been directly involved in over $2 billion in transformative redevelopment of the city's East End and has helped transform Pittsburgh's economy, establishing community-based development plans and encouraging investment into niche industries. Bill has championed green initiatives and is co-creator of iBurgh, the nation's first mobile app for local government.

LIBBY SCHAFF
Mayor, City of Oakland, Oakland, California
Libby Schaaf was inaugurated in 2015. A native Oaklander, she previously served one term as a member of the Oakland City Council. The mayor has more than two decades of public service experience that began while she was a young attorney. She left her legal career at Oakland's largest law firm to build and run the first centralized volunteer program for Oakland's public schools at the Marcus Foster Institute. Libby then went on to become chief of staff to the Council president, aide to then-Mayor Jerry Brown and public affairs director for the Port of Oakland. Libby is committed to revitalization that preserves and celebrates Oakland's diversity and leads to direct prosperity for long-time residents and newcomers. Her four areas of focus as mayor are: holistic community safety; sustainable vibrant infrastructure; equitable jobs and housing and responsive, trustworthy government.

BEVERLY A. SCOTT, PHD
CEO, Beverly Scott Associates LLC, Albany, California
Board Member, Board Of Directors, Rail-Volution
Dr. Beverly A. Scott has a long record of exemplary leadership and service in the transportation industry, including senior positions with some of the nation’s largest public transit systems. She is vice chair of the Department of Homeland Security National Infrastructure Advisory Council and past chair of the American Public Transportation Association (APTA). Beverly is a frequent motivational speaker on the criticality of infrastructure investment and its potential to advance equity, opportunity and inclusion. She serves in an advisory capacity to the Charles Hamilton Houston Institute for Race and Justice at Harvard University Law School in the areas of transportation, infrastructure and equity and is senior fellow at the Transportation Learning Center, a unique labor-management partnership focused on skills training, research, safety and health for the sector's frontline workforce. In 2012 Beverly was named a Transportation Innovator of Change by President Barack Obama.
Conference Schedule of Events
PRE-CONFERENCE NETWORKING EVENTS
Saturday, Sept. 16
For information about Mobile Workshops, see pages 59-53

1:00 pm - YOUR CHOICE
MEET IN THE HOTEL LOBBY
Hike and Bite in Boulder

- Take the bus to Boulder! Hike the foothills of the iconic Flatirons and enjoy a vibrant college town. With many trails in Chautauqua Park and experienced locals to guide your hike, you'll enjoy the scenery at a comfortable pace. After the hike, explore Boulder on your own with local recommendations for restaurants, breweries and attractions. The Flatiron Flyer back to Union Station departs every half-hour until midnight.

Cost $40 | Preregistration required

1:00 pm - 4:00 pm
MEET IN THE HOTEL LOBBY
Five Points Craft Brewery & Cidery Tour

- Explore Denver's well-known and growing craft brewery and cider scene with one of three guided walking tours of select River North taprooms tailored to your taste. Choose a cider tour, an IPA tour or a stout tour. All tours include up to four breweries or cideries - each one with a food truck parked outside! Enjoy responsibly at your own pace.

Cost $20 (food and beverage extra) | Preregistration required

Hunt Downtown Denver

- Make new friends and explore Downtown Denver on a scavenger hunt through the city's central business district. Organized by Big City Hunt, the hunt begins at Union Station with groups of two to six people. Bring your team or come on your own to join new friends! Race through 15 clues before finishing at historic Larimer Square.

Cost $25 | Preregistration required

2:00 pm - 4:00 pm
MEET IN THE HOTEL LOBBY
Ride RiNo

- Tour RiNo on two wheels! You'll visit a number of significant Denver neighborhoods: cosmopolitan Lower Downtown; the urban-revitalization laboratory of River North; an intimate streetcar suburb Curtis Park; Denver's only historic cultural district in Five Points; and Denver's business core, Downtown. The tour includes a mic-tour rest stop at Ratio Beeworks, which will have a food truck outside where you can purchase a snack. Bike ride is flat, on trail and street, 5.5 miles.

Cost $25 (includes bike rental) | Preregistration required

5:00 pm - 9:00 pm
MEET IN THE HOTEL LOBBY
Catch a Ball Game

- Enjoy a Denver sunset as the Colorado Rockies host the San Diego Padres in a late-season chase for the division pennant. Opened in 1995 and now the third-oldest park in the National League, Coors Field served as the cornerstone to the Ballpark neighborhood's revitalization and continues to attract fans from across the region. Come cheer for the purple and black (or the blue and sand of you-know-who).

Cost $30 (includes ticket to the game) | Preregistration required

7:30 pm - 10:00 pm
MEET AT SKYLINE PARK, ON ARAHPO STREET BETWEEN 15TH & 17TH STREETS
New Rail-Volutionaries Beer Garden Welcome Event

- Look for the table reserved for New Rail-Volutionaries.
Rail-Volution 2017
Welcome Reception
Sponsored by City and County of Denver and Union Station Alliance

Sunday, September 17
6:00 pm – 8:00 pm
UNION STATION

Let’s celebrate the past, present and future of Rail-Volution—and all that Denver has accomplished with its transit revolution. Ride the Free MallRide shuttle or walk to Lower Downtown (LoDo) and the newly renovated, historic Union Station. In its prime, Union Station was the gateway to the Colorado Rockies. It now serves as a modern, multimodal hub for the entire region and links the city to Denver International Airport and the world. See familiar faces and make new friends. Enjoy local tastes of Colorado and take a guided tour of the new transit hub. Afterwards, enjoy even more of Denver. Craft beers, world-class food and entertainment are all just steps away.

For information about Mobile Workshops, see pages 56-59
Monday, September 18

For information about Mobile Workshops, see pages 58-59

7:00 AM - 8:30 AM
PUBLIC SQUARE
Continental Breakfast
Sponsored by Atkins

8:00 AM - 9:30 AM
PLAZA BALLROOM
Opening Plenary
Sponsored by WSP USA

Introduction to Rail-Volution 2017
The Denver region has changed dramatically in the 17 years since Rail-Volution last visited. It’s turned into a magnet for millennials, spurring some of the fastest growth in the nation. Its transit network has developed into one of the largest in the country and continues to evolve as the Regional Transportation District (RTD) builds out the remainder of the FastTracks network. Innovations in affordable housing have created major sources of new funding. But even with these successes, the Denver region continues to evolve. Join local and national leaders as we set the stage for Rail-Volution 2017 and the challenges and opportunities ahead for us all.

Emcee: Larry Hoy, Chair, Board of Directors, Regional Transportation District (RTD), Denver, CO

Welcome to Colorado
John Hickenlooper, Governor, State of Colorado, Denver, CO

The Denver Story Since 2000
What are the lessons of this dramatic regional change? What was required for success? What kinds of leadership, collaborations and partnerships emerged amidst the challenges? Looking forward, how can the Denver region remain a desirable, affordable and mobile place to live, work and play? These are the questions local leaders face every day. Dig into the lessons of Denver. How can they be applied to the region’s future? And how can other regions emulate this success?

Moderator: Marla Garcia Berry, Chief Executive Officer, CRL Associates, Denver, CO
John Hickenlooper, Governor, State of Colorado, Denver, CO
Christine Marquez-Hudson, President/CEO, The Denver Foundation, Denver, CO
David Genova, General Manager/CEO, Regional Transportation District (RTD), Denver, CO
Mizrian Cordeo, Vice President, Government Affairs, Denver Chamber of Commerce, Denver, CO

Disruption: Rail-Volution in the Time of Trump
Capture the broader context of how communities are embracing the possibilities promoted by Rail-Volution. Representative Earl Blumenauer shares his critique and insights about the state of the Rail-Volution movement. As a national leader and a lifelong advocate for livable communities, the congressman will provide a unique perspective on the progress to grow the movement during these disruptive times.

Earl Blumenauer, Congressman, 3rd District, Oregon; Board Member, Rail-Volution

9:30 AM - 10:00 AM
PUBLIC SQUARE
Refreshment Break
Sponsored by Colorado Housing & Finance Authority (CHFA)
Morning Workshops

Curb Appeal: Green and Healthy Complete Streets

How can you integrate green principles into your complete streets design? Learn how engineers and urban designers can use storm water projects to leverage complete streets at little additional costs. Hear strategies for coordinating opportunities between your public works department and your department of transportation. Explore environmental justice and its role in supporting health and equity. You’ll bring home ideas that will green your own complete streets.

Moderator: Richard Weaver, Director of Planning, Policy and Sustainability, American Public Transportation Association, Washington, DC

Eniko Alberton, Director, National Complete Streets Coalition, Smart Growth America, Washington, DC

Brian Wethington, Green Infrastructure Project Manager, Policy, Planning and Sustainability, City and County of Denver, CO

Mike Ruskowski, Senior Associate, Transportation, Stantec Consulting, Raleigh, NC

Corinne Kisner, Director of Policy and Special Projects, National Association of City Transportation Officials (NACTO), New York, NY

Local Referendums: Anatomy of a Campaign

Autumn of 2016 saw a record $170 billion in local funding approved to expand transit in communities across the US. Local referendums worked with advocacy groups and interested parties to leverage success. What does the anatomy of a successful campaign look like? What role do strategic advocates play in laying the groundwork before and during a referendum? Take home strategies you can use from the nation’s two largest referendums – in Los Angeles and Seattle.

Moderator: Maria Garcia Berry, Chief Executive Officer, CRL Associates, Denver, CO

Phillip Washington, Chief Executive Officer, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA

Peter Rogoff, Chief Executive Officer, Sound Transit, Seattle, WA

Abigail Doerr, Advocacy Director, Transportation Choices Coalition, Seattle, WA

Jessica Daboff, Vice President, Center for Business Advocacy, Los Angeles Area Chamber of Commerce, Los Angeles, CA

Square Peg, Round Hole? Enhanced Transit for Suburbia

Is it possible for suburban station areas to overcome lower-density patterns and catalyze new development? How about expanding mobility and creating new places around transit? The answer is “yes.” The answer is enhanced transit. Premium, or fixed-guideway services, run in corridors not suited for urban development. Their stations, on the edges of communities, do not typically provide opportunities to leverage land use development. Hear how suburban station areas have overcome limited vehicle and mobility access, development codes and parking and right-of-way issues. Learn how some communities are using enhanced transit to expand ridership and reduce health impacts, enhancing quality of life. There is hope. Hear real-life stories to inspire your next moves.

Moderator: Tom Hester, Director of Integrated Planning and Design, Jacobs, Phoenix, AZ

Bill Taferos, Program Manager, Regional Transportation Commission of Southern Nevada, Las Vegas, NV

Ryan Taylor, Coordinated Mobility Manager, Utah Transit Authority, Salt Lake City, UT

Meg Rookman, AICP, Community Development Coordinator, City of Hopkins, Hopkins, MN

Shared Parking: How Does it Work?

Come learn from public, private and nonprofit experts about various approaches to shared parking. Which uses are compatible? How should you structure pricing? How can you manage parking across different property owners? Learn how to develop and operationalize a shared parking program. Sort through fresh ideas and new challenges. Explore the latest innovative approaches from shared parking programs around the country.

Moderator: Bonito Perez, AICP, Parking/Curbside Management and Operations Planner, District Department of Transportation, Washington, DC

Rachel Weinberger, PhD, Principal, Weinberger & Associates, Urban Solutions, New York, NY

Ralph DeLisso, Principal, Nelson\Nygaard Consulting Associates, Inc., Boston, MA

Jane Upton, Executive Director, Manyung Development Corporation, Philadelphia, PA

Matt Elmiger, Parking Services Manager, City of Sacramento, CA

Lance Bernard, Senior Associate Planner, SRF Consulting Group, Inc., Minneapolis, MN
**Transit Investments: Measuring & Communicating How We’re Doing**

Every program, project and service improvement has a set of objectives. How we define, measure and communicate each requires varying levels of data for different audiences. Technicians improving service need detailed data. Funding entities require assessments to evaluate the effectiveness of capital investments. The broader community and decision-makers want to check performance with publicly stated objectives. Learn techniques from real-world projects; hear about a highly analytic service evaluation process being utilized to evaluate and improve the performance of all modes in the Washington, DC area. Learn how the FTA evaluation process worked before and after a project in Portland, OR. Examine the highly public process of communicating objectives and results in the FastTracks regional transit program in Denver.

Moderator: Carolyn Flowers, Senior Vice President, Transit Market Sector, AECOM, Los Angeles, CA

Jamie Hanson, System Planning Manager, District Department of Transportation, Washington, DC

William Van Meter, Assistant General Manager of Planning, Regional Transportation District, Denver, CO

Joseph Recker, Environmental Permits Coordinator, TriMet, Portland, OR

**High Speed Rail: Creating Ecodistricts**

How can the multibillion-dollar investment of high-speed rail in California be leveraged for an equitable and sustainable outcome? Hear how the California High-Speed Rail Authority and the Strategic Growth Council (SGC) are partnering with cities, community-based organizations and developers to advance ecodistricts at stations. Learn how downtown station areas are accelerating neighborhood-scale sustainability with financial support from the Climate Investment Fund and a new SGC program, Transformative Climate Communities. Take home strategies that translate to smaller projects closer to home.

Moderator: Kate While, Deputy Secretary, Environmental Policy and Housing Coordination, California State Transportation Agency, Sacramento, CA

Melissa DuMond, Director of Planning and Integration, California High-Speed Rail Authority, Sacramento, CA

Randall Winston, Executive Director, California Strategic Growth Council, Sacramento, CA

Robert Bonnelt, Chief Executive Officer, Portland Sustainability Institute, Portland, OR

**Displacement, Gentrification and TOD: A Done Deal?**

Are transit infrastructure investments a one-way ticket to gentrification and displacement? Decades ago, urban centers needed transit investments to attract residents, businesses and visitors. With today’s record-breaking urban land prices, what’s the story? Take a look back at transit investment, then see what’s happening today. How does investment affect adjacent neighborhoods? How can we best communicate issues and mitigate unintended outcomes? How do we help long-time residents and businesses benefit from transit investments – small business façade grants, community land trusts? What are strategies for meaningful community engagement? Explore how transit and TOD can and should evolve to achieve their intended goals. Learn about the importance of clearly articulated shared goals in today’s reality.

Moderator: Allison Billings, Principal, Innovative Urban Strategies, Boulder, CO

Eric Engstrom, Principal Planner, City of Portland, Bureau of Planning and Sustainability, Portland, OR

Alysia Osborne, AICP, Director of Historic West End, Charlotte Center City Partners, Charlotte, NC

Renee Martinez-Swone, Initiative Director, Perspective-3, Denver, CO

16th Street Mall | Downtown Denver, Colorado
Art: A Bridge Between Social Justice and T&D?

Art is a powerful way to engage community members and support dialogue about race and social justice. Learn how transit agencies are working with artists, community-based organizations, local governments and foundations to engage residents in developing art that can be installed at transit stations. See how art is being used to explore issues of access, mobility, social justice and public transportation. What are the benefits of these programs? How can arts and culture programs help transportation agencies and residents meet their shared goals? Explore the recent findings of a national scan of arts and culture in transportation projects. What are the administrative challenges of these programs and how can we ensure continued support and wider sustainability in the future?

Moderator: Odetta Macleish-White, Senior Program Director, EnterpriseCommunity Partners, Atlanta, GA
Maribeth Farka, ACP, Director, Programming and Planning, Greater Cleveland Regional Transit Authority, Cleveland, OH
Bon Stowe, Director of Arts and Culture, Smart Growth America, Washington, DC
Brandon Jones, Head of Creative Placemaking, WonderRoot, Atlanta, GA

Transit Maxed Out? What Next?

Transit systems in fast-growing regions are facing increasingly crowded conditions. How can regions and transit agencies deliver quality service to riders now and in the future? Focus on a collaborative, interdisciplinary approach to regional transit expansion planning that includes land use and economic development opportunities. Learn how transit expansion is influenced by employment trends, land use constraints and the needs of multiple transit agencies and local jurisdictions. Explore the Core Capacity Transit Study from the San Francisco Bay Area. Hear about Seattle's voter-approved, high-capacity network expansion for Sound Transit. Examine how the District of Columbia Department of Transportation shifted some regional capacity demand by expanding streetcar service around Washington, DC.

Moderator: Kenneth Kirkay, AICP, Planning Director, Metropolitan Transportation Commission, San Francisco, CA
Alison Nestroy, Senior Associate, Strategic Economics, Berkeley, CA
Tim Bates, Senior Planner, ARUP, Los Angeles, CA
Janie Hanson, Systems Planning Manager, District DOT, Washington, DC
Karen Kitsis, AICP, South Corridor Development Director, Sound Transit, Seattle, WA

Rehabilitating the First-and-Last-Mile Connections

From bicycle racks to bus stops, pathways to people, learn how cities are rehabilitating stops and stations to ensure equitable access for all. Stations and stops were originally located to serve users and their needs. However, those users and needs change – often due to the transit investment itself. How do communities invest to meet those changes and new constraints? How do they meet the requirements of a more diverse ridership? Learn how Portland, OR; Minneapolis-St. Paul and Boston are rehabilitating access points to transit.

Moderator: Jan Lucke, Transportation Planning Manager, Washington County Public Works, Stillwater, MN
Jeff Owen, Active Transportation Planner, TriMet, Portland, OR
Ezra Pincus-Roth, AICP, Associate Planner, Nelson\Uffeygaard Consulting Associates, Inc., San Francisco, CA
Caitlin Schwarte, Community Outreach Coordinator, Metro Transit, Minneapolis, MN
Live from Denver:
The Overhead Wire’s Talking Headways Podcast

The Talking Headways podcast is an interview show about sustainable transportation and urban design, hosted by Jeff Wood of The Overhead Wire. Each program features the people who are making cities – and the way we get around them – better, from Pulitzer Prize-winning authors, planning and transportation directors, video game designers, professors and more. Be part of a live conference audience as panel speakers discuss a wide range of topics. Ask questions and share your views. It’s radio – no PowerPoint slides allowed! Talking Headways is released at Streetsblog USA.

Jeff Wood will be interviewing guests for the podcast during breaks on Monday and Tuesday.

Catch a podcast in progress:
Monday 11:30 am - noon, 1:30 pm - 2:00 pm, and 3:30 pm - 4:00 pm; Tuesday 1:30 pm - 2:00 pm and 3:30 pm - 4:00 pm.

Check the sign by the Consultant’s Corner for the lineup or check the Rail-Volution App.

Jeff Wood, FASLA, Principal, The Overhead Wire, San Francisco, CA

Rail-Volution 101

A movement. A network. A conference. Here’s all you need to know to get the most out ofRail-Volution – especially if you’re a first-time conference attendee. Hear practical tips and inspiration from leaders of transit agencies, experts in TOD and livability, and representatives from federal and state governments and the nonprofit and foundation community. Expose yourself to the ideas and experiences that inform the movement to build livable communities with transit – impact, innovation, engagement, collaboration and equitable development. Dig deep. Ask questions. Maximize your Rail-Volution experience.

Moderator: Janet Gonzalez, ENV SP, LEED, AP BD+C, STP, Director of Sustainable Transportation, HDR, Chicago, IL
Earl Blumenauer, Congressman, 3rd District, Oregon, Washington, DC
Scott Spencer, Associate Director for Advocacy and Influence, Annie E. Casey Foundation; Board Member, Rail-Volution, Baltimore, MD
Diana Mendes, AICP, Senior Vice President, National Transit Practice Leader, HTF; Board Member, Rail-Volution, Arlington, VA
Laura Cornejo, Deputy Executive Officer, Active Transportation, METRO, Los Angeles, CA

Bike to Work Day | Downtown Denver, Colorado
Big Data: Big Improvements for Transit?

What is big data and where does it come from? Here’s a hint: apps, phones, buses, trains and cars. Find out how big data can be used to improve livability, bicycling, walking and transit. Many transit agencies provide real-time arrival times and use electronic fares. Buses and trains are equipped with GPS and vehicle passenger loads. Hear how this collected data can provide savvy transit agencies with useful information. Learn about new tools to help understand and synthesize big data. Explore new and different uses for this information. Take home big ideas on how to use big data to improve livability and transit in your region.

Moderator: Steve Elkins, Council Member, District 5, Metropolitan Council, St. Paul, MN
Catherine Manzo, Senior Director, Channel Sales, StreetLight Data, Denver, CO
David Ory, Analyzing Lead, Sidewalk Labs, San Francisco, CA
Bradley Omen, Regional Manager, Payments Systems, CH2M, San Francisco, CA
Elmar Bessons, Chief Executive Officer, Moonshadow Mobile, Inc., Eugene, OR

Denver Union Station: A True Public-Private Partnership

Explore an international success story! Discover how both the public and private sectors took great risks to successfully integrate a new transit hub with dense urban development at Denver Union Station. Hear how the public-private partnership moved the project forward with an innovative plan. Learn about the key drivers, including its governance structure and financing plan. Understand the important lessons learned by key players at the City and County of Denver, RTD and the developer, Union Station Neighborhood Company.

Moderator: Bill Sirols, Senior Manager, Transit Oriented Communities, Regional Transportation District FasTracks Team, Denver, CO
Diane Barrett, Chief Projects Officer, City and County of Denver, Denver, CO
Maria Lion, Attorney, Kaplan, Kirsch & Rockwell, LLP, Denver, CO
Frank Cannon, Development Director, Continuum Partners, LLC, Denver, CO
Leadership: Got What it Takes?

Do you see yourself as a future leader in your organization or a high-level leader in the transit and livability field? Come see what it takes.

Rail-volution wants to build the next generation of leadership. Hear from successful leaders about their career paths and critical skills. How did they navigate to become established leaders? What do CEOs look for in emerging leaders? Flexibility? Interdisciplinary thinkers? Instinctively political? What will it take to seize the opportunities on the path to success? What are likely barriers? Frank discussion. Informative strategies. This could be your next step on the way to leadership.

**Moderator:** Grace Crumican, General Manager, San Francisco Bay Area Rapid Transit District; Board Member, Rail-volution, Oakland, CA

**Alice Bravo,** PE, Director, Department of Transportation and Public Works, Miami-Dade County, Miami, FL

**Sherry Little,** Deputy Administrator, Cardinal Infrastructure, Washington, DC

**Phillip Washington,** Chief Executive Officer, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA

NACTO Quick-Build Street Design Strategies to Improve Transit

Better streets mean better transit service. Cities are using NACTO’s Transit Street Design Guide to develop design ideas and reimagine their streets. Learn from planners and engineers who are using the guide to: accelerate projects and implement transit improvements quickly and inexpensively; take action without a drawn-out capital project; and fine-tune innovative street designs before making large investments. Finally, learn strategies to show, rather than tell, to help build community and political support for street realignments.

**Moderator:** Aaron Villara, Program Associate, Designing Cities Initiative, National Association of City Transportation Officials (NACTO), New York, NY

**Kristina Evonoff,** Senior Multimodal Transportation Planner, City and County of Denver, Denver, CO

**Steve Nowhouse,** Transportation Planner, AC Transit, Oakland, CA

**Tegla Tich Bennett,** Senior Transportation Planner, City of Cambridge, Cambridge, MA

**Karin Hicks,** AICP, Director of Mobility and Infrastructure, City of Pittsburgh, Pittsburgh, PA

Streetcar Coalition Meeting

Interest in streetcars is blossoming nationwide with nearly 80 communities planning or building projects. The Community Streetcar Coalition (CSC) is an advocacy and peer-sharing organization of more than 50 cities, transit agencies and private sector firms. The CSC strives to ensure federal policy recognizes the benefits of streetcars in attracting economic development, revitalizing communities and expanding transportation choices. Hear about membership benefits, as well as the upcoming Streetcar Summit in 2018.

**Jeffrey Boothe,** President, Boothe Transit Consulting LLC, Washington, DC

Transformative Placemaking: Learn and Do

Discover how to infuse any space or transit facility with activity and life! Through the practice of placemaking, learn how to apply a holistic approach to place: Integrate design, stewardship, events, user engagement, communications and data. Hear about the theory, then put it into practice. Create your own placemaking installation at the conference. Then share mistakes and breakthroughs with your peers.

**Facilitator:** Marc Musilacant, Principal, The Musicant Group, Minneapolis, MN
NEW RAIL-VOLUTIONARIES PRESENTS: IDEAS EXCHANGES

Lightly facilitated opportunities to discuss rich topics with people who can help. Help or be helped, bring your box lunch and pull up a chair. Presented by the New Rail-Volutionaries.

NOON - 1:30 pm
GOVERNOR’S SQUARE 17
AICP CM 1.5
Reefer Madness: Cannabis Legalization & Livable Communities

As more states legalize cannabis, the industry’s footprint expands in both urban and rural areas. What are the transportation and land use implications? Industrial and agricultural land use policy, zoning, regulations and markets, transportation safety and public finance — a lot is in play. What are the risks and opportunities for cities, counties, states and the nation? Hear stories from states where the transition is in full swing. Ask questions. Share your views.

Eric Hosse, Strategic Planning Coordinator, TriMet, Portland, OR
Kyle Dalton, AICP, Principal City Planner, Regulatory, City and County of Denver, Denver, CO

The Home-Sharing Economy: Why Should We Care?

So you think you have a handle on the complexities of housing affordability and TOD? Throw home-sharing into the mix! What do home-sharing economies — like Airbnb, VRBO and HomeAway — mean for our communities? What are the TOD impacts and policy implications of new technology-based home-sharing companies? How can we best address policy considerations like housing affordability and displacement, but still promote innovation in this rapidly evolving field? Join our idea-sharing discussion about the home-sharing economy. Take home ideas you can use in your own region.

Cateriné Ricardo Díaz, Transit-Oriented Development Planner, City and County of Honolulu, Honolulu, HI
Matt Vander Sluis, Chief Operating Officer, Greenbelt Alliance, San Francisco, CA

Getting People into Seats

How do you get people onto transit? What can an agency, city or region really do to help people choose to leave their cars and take a seat on public transportation? Learn strategies to help communicate the value transit provides in your community — both to residents and visitors. Hear how transit agencies are reaching current and potential customers through smart marketing campaigns and effective community engagement. Take home ideas from across the country, to use in your region.

Jeffrey Scullhan, Public Involvement Associate, GoTriangle, Research Triangle Park, NC
Lucia Pham, Senior Communications Officer, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA
Torrey Lyews, Doctoral Student, University of Utah, Salt Lake City, UT

The Cost of Essential: Paratransit for Seniors and People with Disabilities

The existing models for paratransit service for seniors and persons with disabilities are straining under increased system use. Paratransit typically costs agencies over 10 times what regular fixed-route service does. What new tools and approaches can provide this essential — but underfunded — service? As new technologies and public-private partnerships emerge, how well are the special needs of our community members being met? What can agencies and partners do to deliver quality service at a lower cost? Hear ideas from around the country and share your own questions and suggestions.

Cole Hirshler, AICP, Planning Analyst, Metropolitan Transportation Services, Metropolitan Council, St. Paul, MN
Here’s your chance to learn more from our exhibitors and sponsors. How are companies providing solutions? Explore real-life case studies with the professionals close to the stories. Take home lessons you can use.

### Large Transit Facilities: Why Acoustics Matter
*Presented by EPIC Metals*
Increasing population, crowded highways and a need for mobility have necessitated the use of mass transit across the nation and world. The stress and dangers associated with travel have never been higher, which is why acoustical performance of transit facilities is so important. Creating spaces that are quiet and peaceful has a positive impact on the travel experience, as well as promoting the health and safety of each and every traveler. Explore these reasons and more and take home strategies for your region.

### The Sentinel BCB System: A Case Study in LA
*Presented by Impact Recovery Systems, Inc.*
Hear about the public-private collaboration between Impact Recovery Systems, Inc. and the Los Angeles County Metropolitan Transportation Authority to develop a platform-mounted between-car barrier system (the Sentinel BCB). The system was designed in response to FTA Directive, Title 49, Subtitle A, Part 38, which addressed ADA concerns for protecting visually impaired riders against mistaking a gap between coupled cars for a door opening. The resulting system has been deployed on all of LA Metro’s lines and on systems in St. Louis; Pittsburgh; Charlotte, NC; Santa Clara, CA and Buffalo, NY. It continues to be added to other agency lines. Learn how LA Metro explored a variety of compliance attempts, including this collaboration, following the clarification by the FTA allowing use of platform-mounted systems instead of car-mounted solutions.

### Lessons Learned from 10+ Years of Off-Wire Streetcar Experience
*Presented by Alstom*

### Live from Denver: The Overhead Wire’s Talking Headways Podcast
First Mile, Last Mile: Plans for All Shapes and Sizes

It all starts with a plan. Get effective first- and last-mile infrastructure in the ground. Encourage transit ridership. Shift modes. Transform station areas into more livable communities. Everything begins with a plan. Get a close-up look at four very different plans. Learn how the first and last miles were addressed in distinct station types and communities. Whether you’re in an urban, suburban or rural area, take home plan strategies you can use.

Moderator: Lisa Padilla, AIA, LEED AP, Principal, Cityworks Design, Pasadena, CA
Rory Reitho, Senior Planning Associate, Alta Planning + Design, Portland, OR
David Gaspers, AICP, MCRP, Principal City Planner, City and County of Denver, Denver, CO
Hannah Lindelo, AICP, LEED AP, Principal Planner, San Francisco Bay Area Rapid Transit District, Oakland, CA
Amy Smell, Planning Team Leader, Great Cleveland Regional Transportation Authority, Cleveland, OH

Bike Share: To Infinity and Beyond!

Is your bike share program off and running (or pedaling)? Time to address what may seem like an infinite number of questions: How can you use data to inform good decisions about growth and expansion? How can a transit agency help a local system go regional? What are some useful tools to attract and retain patrons? How can transit connectivity be improved using bike share? What happens when system elements reach the end of their useful life and require replacement? Lots of questions. Loads of answers.

Moderator: Katie Mangie, Principal, Alta Planning + Design, Portland, OR
Jenny Cristales-Ovall, Principal Transportation Planner, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA
Jennifer McGrath, Active Transportation Planners, Utah Transit Authority, Salt Lake City, UT
Nick Bohanek, Executive Director, Denver B-cycle, Denver, CO

Developer-Driven Infill Stations: Just Ask

What happens when a developer requests a new transit stop to support mixed-use development and create jobs? Explore real public-private partnerships (P3s) that successfully provided resources to construct new stations and hear how those stations support development. Learn how New Balance developed the new Boston Landing station on the MBTA commuter rail line. Then review a study comparing five infill stations in different transit systems.

Moderator: Patricia Macchi, Senior Consultant, AECOM, Arlington, VA
Keith Craig, LEED, Director, NB Development Group, LLC, Brighton, MA
Georgi Karayannis, Vice President, CityNOW at Panasonic USA, Denver, CO
Yoshitaka Araki, Analyst, Rail Transportation, Japan International Transport Institute, Washington, DC

The Tension Mounts: Creating and Financing Transit-Oriented Neighborhoods

On one hand, there are limited funding resources. On the other hand, there are dreams of new infrastructure for transit and transit-supportive land uses. As tension mounts, how can we move ahead to create innovative public-private platforms that create benefits greater than their parts? Take a broad view of what good TOD is and needs. How can your community get the most value by ensuring that key elements are financed? What does it take to connect people and places with healthy communities? How do you finance affordable housing and transit into the mix? A tight funding landscape. Successful private-public partnerships. TOD districts. They’re all part of the story. Take away ideas to relieve tensions in your neighborhoods.

Moderator: Lucy Gallow, AICP, Director, Transit Oriented Development, Metro Transit, Minneapolis, MN
Nadinnya Fogarty, Principal, Vice President, Strategic Economics, Berkeley, CA
Judith Taylor, Principal, HR&A Advisors, Los Angeles, CA
Jodie Misliak, Implementation Project Manager, Build America Bureau, US Department of Transportation, Washington, DC
TOD Implementation: After the Plan

You’ve got your plan, now the boss says, “Go!” How do you move your TOD plan to implementation? Hear from three national leaders with a long list of best practices for your toolkit: local TOD finance, feasible project design, equity and jobs. Hear about planning TOD, tightening parking, creating funding tools, recasting transit for TOD, creating diverse and unexpected alliances and fitting TOD in/exiting communities. Get new national research and emerging best policy practices for local TOD finance and programs. Bring all your questions. Take home answers.

Moderator: Nolan Lapahe, Director of Planning and Urban Design, ZGF Architects LLP, Portland, OR
GB Arrington, Principal, GB Place Making, Portland, OR
Stan Wall, PE, Partner, HR&A Advisors, Washington, DC
Jana Lynott, AICP, Senior Strategic Policy Advisor and Videographer, AARP Public Policy Institute, Washington, DC

Federal, State and Local Partnerships: Fast Growth and Change

Hear from fast-growing regions about the changing financial landscape. What kinds of funding options exist outside of declining federal investment? What can be built to support a region’s increase in state and local funding? Hear how each region secured support at the ballot box to either aggressively expand transit or reinvest in their existing transit system. How did they foster support for local investment? Learn lessons you can use.

Moderator: Michael Allegro, President, Hatch Mott MacDonald, Murray, UT
Grace Curnican, General Manager, San Francisco Bay Area Rapid Transit District; Board Member, Rail-Volution, Oakland, CA
Scott Smith, Chief Executive Office, Valley Metro, Phoenix, AZ
Peter Regoff, Chief Executive Officer, Sound Transit, Seattle, WA
Alice Bravo, PE, Director, Department of Transportation and Public Works, Miami-Dade County, Miami, FL

Changing Culture: Understanding the Pressures on New Management

General managers are leading transit agencies in a time of significant change. Demographics, travel behavior and transportation choices are all in flux. Hear from general managers who are facing changing demographics both in agency staff and ridership. Who’s riding? Who’s not? And how will shared mobility companies bring about even more change? Take a look at the future and how general managers are preparing for a very different world.

Moderator: David Genova, General Manager/CEO, Regional Transportation District, Denver, CO
Stephen Bland, Chief Executive Officer, Nashville MTA, Nashville, TN
Katharina Eagan, AICP, Chief Executive Officer, HART, Tampa, FL
Kevin Quinn, Jr., AICP, Acting Administrator/Director, Office of Planning and Programming, Maryland Transit Administration, Baltimore, MD

Some Assembly Required: Complete Streets Implementation

Everyone—regardless of age, ability, income or ethnicity—deserves safe, comfortable and convenient access to community destinations and public places via walking, driving, bicycling or public transit. Complete streets laws and policies help communities achieve these goals. But how do these laws and policies translate into the real world? Starting with a complete streets concept, how do you design it, keep the vision, and navigate approvals? Explore built projects from around the country. Hear stories from the trenches about planning, designing and implementing complete streets. Learn easily achievable design concepts including green infrastructure, street furnishings, public art, context-sensitive solutions and accessibility features for the aging and disabled. Complete your complete streets toolkit here.

Moderator: Mark Cason, Government Affairs Manager, American Society of Landscape Architects, Washington, DC
Thomas Tavella, FASLA, PLA, LEED AP, Principal, Tavella Design Group, LLC, Hamden, CT
Bertrand Kuykendall, Senior Transportation Engineer, Gresham, Smith and Partners, Chattanooga, TN
Peg Staeheli, FASLA, PLA, Principal Landscape Architect, MIG, Inc., Seattle, WA
Romancing the Station: Design & Modernization to Make you Blush

Do you want to fall in love with your station design all over again? Learn how three bus rapid transit systems modernized their aging stations. Learn from the experiences of SkyTrain in Vancouver, BC; MARTA in Atlanta and EMX in Eugene, OR. Explore a wide range of topics, including materials, pedestrian connections, greenery and public art. Hear about new technology trends that modernize everything from asset management to the customer experience. Take home ideas and strategies to revitalize your station design, from beginning to end!

Moderator: Cindy Harvey, AIA, Associate Principal, Commercial Market Lead, RNK Design, Denver, CO
Martin Nielsen, MABE, LEED AP, MRUC, P.Eng., Principal, Dialog, Vancouver, BC
Renny Saintil, Director of Facilities Maintenance, Metropolitan Atlanta Rapid Transit Authority (MARTA), Atlanta, GA
James Henczko, ASLA, LEED AP, St. Urban Designer + Landscape Architect, David Evans and Associates, Inc., Portland, OR
Peter David Cavallucci, FAA, Principal, Perkins Eastman, New York, NY

Friending Social Media: Community Outreach [in 140 Characters or Less]

From political activism to organizing social movements, social media is connecting the public. Are you using it to connect to your community? Social and racial equity demand constantly evolving community relations. Hear social media strategies to shape community engagement, promote social and behavioral changes, and build advocates for transportation solutions. Learn how to provide metrics to track quantitative and qualitative community needs. Hear how social media is being used to facilitate communication between community members and agencies. Non-typical community members are participating in public dialogue using Facebook and Twitter, sharing news and research and providing meaningful input. Explore creative engagement techniques to capitalize on these new tools and put the full power of the digital world to work for transit!

Moderator: Akshali Gandhi, Associate, Nelson\Nygaard Consulting Services, Inc., Washington, DC
Ginny Bradeau, Community Relations Manager, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA
Kevin Martin, Technical Services Manager, City of Portland, Bureau of Planning and Sustainability, Portland, OR
Dan Reed, Urban Planning Consultant/Community Activist, Nelson\Nygaard Consulting Services, Inc., Silver Spring, MD

“We must make it safer and easier to get where we need to go. We must be smarter and bolder. The time to act is now.”

– Mayor Michael B. Hancock

Denver’s Mobility Action Plan

Transforming our transportation system and creating mobility freedom

CHOICE
Providing more choices: Walk, Bike, Drive, Transit or Share

SAFETY
Improving safety through Vision Zero

CLIMATE & HEALTH
Expanding use of electric vehicles and charging stations

ACCESSIBILITY
Increasing technology to make your trip easier and faster

Learn more at www.denvergov.org/mayor

DENVER THE MILE HIGH CITY
Curated Roundtable: The Streetcar Revolution Continues

More than a dozen new streetcar projects are underway across the US. Seven lines have opened in recent years. Here’s a challenge: Can you name them all? Start your list by hearing from representatives of a wide array of projects. Get updates and ask questions about newly opened systems and those actively in development. If you’re contemplating a streetcar system, this is the place to ask questions. Learn firsthand about the challenges and triumphs in planning, building, and operating streetcar systems. Loads of knowledge—all in one place! Don’t miss this Rail-Volution event!

Moderator: DJ Baxter, Project Manager, Ssteil Obelz Johnson; Chair, Community Streetcar Coalition, Salt Lake City, UT

Adam Glambros, Director, Brooklyn Queens Connector, Streetcars and LRT, City of New York, New York, NY

Elizabeth Van Zandt, MPA, Mobility Manager, City of Fort Lauderdale, Fort Lauderdale, FL

Ashley Booth, Associate Vice President, National Streetcar Practice Leader, HNTB, Baton Rouge, LA

Mary Shwaller, Programs Manager, OCTA Capital Programs, Orange County Transportation Authority, Orange, CA

Elaine Clegg, President, Boise City Council, Boise, ID

Try Before You Buy: Augmented Reality is Here

Have you ever wished you could see how a project would look after it’s built? Learn how to look into the future. See how augmented reality is changing our ability to communicate change with our communities. Learn about the technologies used to develop augmented reality experiences. How can you use augmented reality to support project decision-making? What’s already in use with your peers? See what tomorrow looks like—today.

Moderator: Kristin Hull, Senior Project Manager, CH2M, Portland, OR

Gregory Curtin, PhD, Founder and CEO, CivicConnect, Los Angeles, CA

Janet Owens, P.E., LEED AP, Senior Executive Officer, Project Management/Regional Rail, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA

Air Rights, Overbuild & Transportation Assets: Making Them Work

Railyards, stations, lines and highways positioned at the heart of our communities create sizable holes in the urban fabric. But they also present opportunities. Focus on recent propositions at Hudson Yards and Sunnyside Yards in New York City, where public owners partnered with private developers. Explore transportation operations, design criteria, policy and guidelines. Hear what roles maintenance of operations, the use of air rights and the overbuild design played in negotiations and planning, creating benefits for all. Boston, San Francisco and Philadelphia have all initiated programs to overbuild and revision assets, converging space into productive, vibrant and profitable multi-use districts and facilities. Take home strategies to create mutual benefits by overbuilding and leveraging transportation assets, both rail and roadway.

Moderator: Mark Boyle, ACP, Administrator, Office of Real Estate and Asset Development, Massachusetts Bay Transportation Authority, Boston, MA

Daniel Baer, ACP, Senior Vice President and National Planning Lead, WSP USA, New York, NY

Darin Smith, Managing Principal, Economic and Planning Systems, Oakland, CA
Real Estate Development 101

Real estate needs a good foundation. Build yours here. Expand your real estate vocabulary. Learn about basic real estate development concepts. What do developers seek in a site? What are the pitfalls developers encounter? What motivates them to pursue projects to completion? Get an overview of the entire community process, market, product mix, permitting, financing, capital stack, site development, pro forma and more. Hear from both a nonprofit and a for-profit developer – two approaches and two outcomes.

Moderator: Brooke Belman, Land Use Planning and Development Director, Sound Transit, Seattle, WA
Leland Ferguson, Development Director, Forest City Stapleton, Denver, CO
Ryan Lunsford, Principal, Wil, Affordable Housing Consulting, Denver, CO

Gen Z: Building Tomorrow’s Riders Today

Start with kids to influence future adults. The millennial generation is already driving less, getting their driver’s licenses later and living in high-density areas. Now it’s time to focus on the younger Generation Z. What did we learn from their elders? What can we do to change behavior at an early age? Hear about a program that incentivizes elementary and middle school students with Tracker Bucks to spend in participating businesses. How is it working now and is it building ridership for the future? Learn how Dallas Area Rapid Transit (DART) teaches students about safety and how to ride a bus. How do those students, in turn, encourage their families and friends to ride? Come hear fresh ideas for fresh riders.

Moderator: Hannah Polow, AICP, Transportation Planner, David Evans and Associates, Inc., Denver, CO
Peter Hurst, RTD Trip Tracker Coordinator, Boulder, CO
Camron Edson, MFH, MCHES, Trip Tracker Coordinator, Boulder County, Boulder, CO
Novin Ginneeli, Vice President/Chief Marketing Officer, Dallas Area Rapid Transit, Dallas, TX

Streetcars: Three Routes to Revitalization

We are now into the third or fourth wave of modern streetcar projects opening in cities across the country. Are streetcars continuing to attract development as they have in the past? What early policy actions can be taken to encourage transit oriented development along a streetcar alignment? How are cities tracking the metrics related to development and land use changes as a result of the streetcar? What role can marketing have in the success of a system? See what’s actually happening in cities that have recently opened streetcars, and what’s expected in another that’s currently under construction.

Moderator: DJ Baxter, Project Manager, Skiels Obletz Johnsones; Chair, Community Streetcar Coalition, Salt Lake City, UT
Thomas Garrod, Executive Director, Kansas City Streetcar Authority, Kansas City, MO
Jeff Polenske, City Engineer, City of Milwaukee, Milwaukee, WI
Paul Childs, Chief Operating Officer, N-1 Rail, Detroit, MI

Pittsburgh’s EcoInnovation District: Helping Residents Shape Outcomes

Pittsburgh has made a remarkable turnaround, but not every neighborhood is out of the woods. In response to regional transportation needs, the City and Port Authority launched an initiative to create a Bus Rapid Transit line connecting the region’s two largest economic centers to its transit ridership base. But what happened to Uptown residents, nested in the disinvested neighborhood between the two centers? The EcoInnovation District Plan was launched to help Uptown residents influence future change. Learn about this unique initiative and its emerging practices around technology, equity and sustainability. Hear about the hands-on, bottom-up planning process, helping residents shape overall outcomes and strategies. Explore outreach strategies and how plan objectives impacted policies and procedures, including zoning and parking requirements.

Justin Miller, AICP, Principal Transportation Planner, City of Pittsburgh, Pittsburgh, PA
Brooke Masciovecchio, AICP, TOD Manager, Port Authority of Allegheny County, Pittsburgh, PA
Scott Page, Principal, Interface Studio, LLC, Philadelphia, PA
**What's Happening? Communicating During Planning and Construction**

- Construction impacts, especially on downtown streets during streetcar and light rail projects, are inevitable. But they can be mitigated with thoughtful staging and agency support. Explore new and creative ideas for communicating about proposed projects and during construction. Hear strategies for reaching into schools, businesses and the community – early on – to educate and inform. Learn innovative techniques to connect with members of the community who have been missed or ignored by traditional methods. Learn to reach out during the planning of proposed rail projects, then transition into the critical construction phase. These ideas are proven. Each strategy is backed up with metrics to demonstrate just how successful and productive it is.

**Moderator:** John Schlegel, Project Development Manager, Herzog Contracting Co., Sunrise, FL

**JC Lacey,** Business Liaison, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA

**Jennifer Swanson,** Blue U Program Coordinator, Marketing, Kimley-Horn, St. Paul, MN

**Kristen Torkelson,** Project Communications Manager, AIG PC, Oklahoma City, OK

**NAPTA Meeting**

- The National Alliance of Public Transportation Advocates (NAPTA) is a national organization representing grassroots transit groups that support increasing investment in public transportation. Membership in NAPTA has grown to over 600 coalitions and 7,000+ registered members. Whether you're a grassroots organizer or simply enjoy taking transit, NAPTA has tools and resources to advocate for transit in your community – including grants that support local coalitions working towards state and local public transportation goals. Join NAPTA members to learn how to communicate the great importance of increased transit funding, build consensus among diverse stakeholders and and recruit grassroots advocates to support both rational and local advocacy efforts.

**Moderator:** Marnie O'Brien Primmer, Chair, NAPTA, Newport Beach, CA

**Gosia Kaug,** LEED AP, Architect, Founder/Executive Director, Walk Denver, Denver, CO

**Art Guzzetti,** Vice President, Policy, American Public Transportation Association, Washington, DC

**Rider Safety: The Multisector Approach**

- The public health field is reframing violence as a health issue. Instead of targeting individual behavior, how can we adopt this multisector approach, addressing violence prevention at the community level? What can we do to ensure that riders feel safe on and around transportation systems? How does exposure to violence and crime impact different populations? Violence against women, LGBTQ passengers, drivers and others is underreported and not fully addressed, especially in communities of color. Out of 756 people surveyed in New York City, 7.1% had witnessed violence and/or harassment in the transit systems, but only 17% reported it. Explore multisector methods – beyond cameras and policing – to understand and address the problem of violence on and around transit.

**Moderator:** Lauren Valdez, SPARC Program Officer, Low Income Investment Fund (LIF), San Francisco, CA

**John Harrington,** Police Chief, Metro Transit, St. Paul, MN

**Oral Reid,** Founder, New Yorkers for Safe Transit, New York City, NY

**Exhibitor Reception**

- Meet the firms and organizations making a difference in the livability and sustainability movement. Ask questions, share plans and mingle with knowledgeable representatives from across industries. Enjoy exhibits, conversation hors d’oeuvres and beverages in a relaxed environment.

**Cash Bar**

**Mentorship “Speed Networking” at the Exhibitor Reception**

- At this networking event during the Exhibitor Reception, find a mentoring relationship with an industry expert or emerging leader – speed-dating style! Sign up at Registration in the Public Square. Two 30-minute sessions. Presented by the New Rail-olutionaries.
Headwinds or Tailwinds? Riding Research into the Future

In this era of globalization, regions around the world compete for talent and industry to foster economic vitality for current and future residents. Change is rapid. Shifts in demographics and the values they represent have an enormous impact on markets, preferences and the choices people have about where to live. Join us for a look into the future, to hear how building livable communities with transit fits in. John Martin is a national leader and futurist. Using his firm’s research-inspired lens, he will identify not only the major headwinds, but also the positive tailwinds shaping the future of TOD and equitable-living communities. Don’t be discouraged about the current political climate, long-term trends are in our favor. Learn how to make the case and why our work is so important. Participate in an audience assessment poll that may challenge your assumptions. Then weigh-in on how Rail-Volution can best support our network through year-long programming, local support, events, experts and speakers.

Emcee: Beverly Scott, PhD, CEO of Beverly Scott Associates LLC, Board Member, Rail-Volution, Albany, CA

John Martin, President/CEO, Southeastern Institute of Research, Inc., Richmond, VA

The Mobility on Demand (MOD) Sandbox Program at the Federal Transit Administration supports transit agencies and communities as they integrate new mobility tools like smartphone apps, bike-and car-sharing and demand-responsive bus and van services. Hear about Sandbox pilot programs where transit agencies work with new partners and harness new technologies to deliver first- and last-mile connections. See how these programs address demand and equity. Focus is on Los Angeles, Phoenix and Saint Petersburg, but lessons are applicable in your city.

Moderator: Art Guzzetti, Vice President, Policy, American Public Transportation Association, Washington, DC

Rob Antoniak, Chief Operating Officer, Valley Metro, Phoenix, AZ

Maria Wastarvalt, Senior Transportation Planner, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA

Guo-Wei Tong, Director, Office of Mobility Innovation, Federal Transit Administration, Washington, DC
Efficient Utopia or Sea of Cars? The Age of Autonomous Vehicles

Autonomous vehicles may be the most important mobility innovation since the internal combustion engine. Their advent has the potential to reshape cities, for better or worse. City leaders and transit agencies must take action now! Hear how experts in city shaping are addressing transit, complete streets and parking. Learn specific, concrete policies and strategies to leverage the efficient mobility of autonomous vehicles – and tame their potential to undermine transit and exacerbate sprawl.

Moderator: Catherine Carlo, AICP, Senior Project Manager, CH2M, Portland, OR
Patrick Slangas, Principal, Nelson\Nygaard, San Francisco, CA
Art Peance, Group Manager, Transportation Policy, Planning and Projects, City of Portland, Bureau of Transportation, Portland, OR
Michael Lim, Executive Fellow, Autonomous Vehicles, Los Angeles Department of Transportation, Los Angeles, CA

Creative Approaches to Workforce and Affordable Housing

One size never fits all when financing affordable and workforce housing. Just ask a representative from regional government. Or a transit agency. Or a private developer. Really, ask them! This is your chance. Hear from public- and private-sector experts who are facilitating and building TOD in their communities. What are their strategies for building affordable and workforce TOD? How are they using creative financing? What are some new approaches to policy? Ask and learn here.

Moderator: Sujata Srivastava, Principal, Strategic Economics, Berkeley, CA
Jonathan Williams, AICP, Senior Development Project Manager, Metro, Portland, OR
Amanda Rholl, Senior Director of Transit-Oriented Development and Real Estate, Metropolitan Atlanta Rapid Transit Authority, Atlanta, GA
Janelle Chan, Chief of Real Estate, Massachusetts Bay Transportation Authority, Boston, MA

Re-Emerging Cities: TOD as Catalyst

From WWII to the 21st century, once-thriving cities lost population, lost jobs and struggled to find a path forward. Over the past three decades, many of these cities have established new economic sectors, revitalized downtowns, added transit and re-emerged as thriving communities supported by transit. Hear the experiences of five experts from comeback cities. How did they use TOD to build communities and develop their economies? Ask questions and hear TOD strategies for challenging circumstances.

Moderator: Alden Rains, PhD, National Transit-Oriented Development Practice Director, AECOM, Boston, MA
Heather Tabberer Mullins, AICP, Manager, Local Planning and Programs, Regional Transportation Authority of Northeastern Illinois, Chicago, IL
Andrew Sveicka, Senior Planning and Design Analyst, Delaware Valley Regional Planning Commission, Philadelphia, PA
Eric Mano, Associate, Architect and Urban Designer, DALO, Toronto
Brean Mascottra, AICP, TOD Manager, Port Authority of Allegheny County, Pittsburgh, PA
Kathleen Britl, Senior Transit Planner, Northeast Ohio Areawide Coordinating Agency (NOACO), Cleveland, OH

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More Than Fare: Not-so-Hidden Revenue Streams for Transit Agencies

- Often neglected and outside the primary mission of transit agencies, the agency real estate department can be a significant source of non-fare revenue. As subsidies decrease, diverse holdings such as parking lots, operation centers and long, continuous rights of way can turn to revenue opportunities. Almost every day some entity — utilities, municipalities, advertisers, adjacent property owners — seeks to get on, over or under transit property. Learn innovative strategies for maximizing revenue through concession spaces, parking asset monetization, advertising and right-of-way utility leasing. Hear real-world real estate department approaches. Take home skills and tools to expose and maximize your own hidden revenue.

Moderator: Lauren Armstrong, Deputy General Counsel for Real Estate, Massachusetts Bay Transportation Authority, Pawtucket, RI

Thomas Cox, Project Executive, Greystone, Boston, MA

Lorna Moritz, Principal, Lorna Moritz and Associates, Boston, MA

Niaa Albert, Director, Real Estate and Station Planning, Washington Metropolitan Area Transit Authority (WMATA), Washington, DC

Tim Chan, Manager of Planning, San Francisco Bay Area Rapid Transit District, Oakland, CA

Building the Local Economy with Inclusive Public Procurement

- Are middle-skill jobs really the solution to America’s income gap? How can transit agencies help? Middle-skill jobs require on-the-job training or apprenticeships, but not a college degree. Transit agencies spend hundreds of billions of dollars annually on infrastructure that requires skills in the manufacturing, electrical and construction fields. Explore inclusive procurement policies in Chicago, Los Angeles, New York and Boston. Learn about DOT efforts to incentivize job creation in federal contracts for infrastructure construction and equipment procurement. Take home strategies to incorporate this critical piece of building livable communities with transit.

Moderator: Scot Spencer, Associate Director for Advocacy and Influence, Annie E. Casey Foundation; Board Member, Rail-Vision, Baltimore, MD

Linda Nguyen, Deputy Director, Jobs to Move America, Los Angeles, CA

Beverly Scott, Chief Executive Officer, Beverly Scott Associates, LLC; Board Member, Rail-Vision, Albany, CA

Dorval Carter, Jr., President, Chicago Transit Authority, Chicago, IL

Transit P3: What Can We Learn From Denver?

- Eagle P3 is a public-private partnership to develop commuter rail as part of the RTD FasTraks public transportation expansion in the Denver metropolitan region. What can we learn from the Denver experience in terms of contracts, financing and delivery? How do local and federal fiscal constraints provide opportunities? What alternative financing ideas exist? What needs to be in place at the local and federal levels to facilitate the P3 contracting model being considered more often? What is the Build America Bureau doing to make P3s a viable alternative? Many questions and many answers to put to use in your region.

Moderator: Amy Fandrich, Manager, Design and Construction Capital Projects and Construction Division, TriMet, Portland, OR

Brian Middleton, Executive Project Manager, Jacobs, Denver, CO

Jodie Misik, Implementation Project Manager, Build America Bureau, US Department of Transportation, Washington, DC

Jenny Barkett, Attorney Advisor, USDOT Office of the Secretary, Office of General Counsel, Federal Transit Administration, Denver, CO
**Bringing it All Together at Mobility Hubs**

Mobility hubs bring it all together, seamlessly integrating different modes of transportation, multimodal supportive infrastructure and placemaking strategies. These hubs offer increased travel options for communities by enhancing first- and last-mile connections to transit and concentrating mobility services.

How are mobility hubs evolving? How can they be used to help vulnerable populations? And, finally, how are mobility hubs redefining regional transportation? Learn how to get it all together, then take away strategies you can use in your own region.

**Moderator:** Edgar Torres, Associate, Kimley-Horn, San Diego, CA

**Eliot Rosa,** Manager, ICF International, Portland, OR

**Jean Sassen,** AICP, Senior Transportation Planner, GO Boulder!, City of Boulder, Boulder, CO

**Stephen Buckler,** PE, VP/Northeast Regional Manager, Planning, Environment and Traffic, WSP USA, Philadelphia, PA

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**Better Health Through Transportation? It’s Happening!**

The linkage between transportation and health is well-documented. Proper planning, policy implementation, community engagement and transit design can lead to greater community health outcomes. Participate in an interactive exercise to focus a health lens on multimodal projects. Where do you stand? Then hear three perspectives from – a transit agency, a health organization and a community advocacy center. Where did health equity and racial justice fit in to a transit project spanning urban and suburban cities? How is New Orleans re-envisioning the relationship between mobility options and community health? Explore the health impacts of displacement. Find out about strategies for using data, community engagement, active redesign of routes and investments in multimodalism to encourage community health.

**Moderator:** Larry Hiscock, Program Officer for Transitway Engagement, Neus Community Partners, St. Paul, MN

**Denise Butler,** Program Manager, African Career, Education and Resource, Inc., Minneapolis, MN

**Melissa Jones,** MPA, Executive Director, BARRI, Oakland, CA

**Adoloe Lo-Grand,** AICP, VP Transit Planning/Chief Strategy Officer, Transdev North America, Inc., New Orleans Regional Transit Authority, New Orleans, LA

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**The TOD Threat: Gentrification & Displacement**

Gentrification and displacement are constant echoes in the transit-oriented design conversation. When we bring this discussion to the forefront, what do we hear? What can we do to alleviate the tension between TOD, gentrification and displacement? What are strategies that focus on the benefits of TOD, without ignoring these real threats? Explore how local leaders are stepping forward in Denver, Minneapolis, Los Angeles and Portland, OR. Learn from practitioners who have been there. What ideas can you take home to alleviate the tension before it begins?

**Moderator:** Almas Brooks, City Council President, Denver City Council, Denver, CO

**Eric Eastman,** Principal Planner, City of Portland, Bureau of Planning and Sustainability, Portland, OR

**Thomas Tsun-Hung Yee,** Initiative Officer, LA Thrives, Low Income Investment Fund (LIIF), Los Angeles, Los Angeles, CA

**Neeral Mehta,** Director of Community Programs, University of Minnesota, Center for Urban and Regional Affairs, Minneapolis, MN

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**Transformative Placemaking: Learn and Do (Round 2)**

Learn how to transform any space or transit facility into a place full of activity and life! Through the practice of placemaking, participants will learn how to apply a holistic approach to place; integrating design, stewardship, events, user engagement, communications and data. You’ll then be unleashed into the confines of Rail~Volution to put theory into practice and create placemaking installations for all to enjoy based on what you’ve learned. Watch out!

**Facilitator:** Max Musciant, The Musciant Group, Minneapolis, MN
Downtime
Take some downtime and do your own thing.

See what’s going on in the Public Square. Grab a self-guided tour at the Local Host table. Or, use this time to power down for awhile.

Lunch Launch

Tuesday Lunch Launch is a chance to “do lunch” with someone new. Meet in the Consultant’s Corner in the Rail-Volution Public Square at 11:30 to connect with other lunch launchers, then head out together to find your meal. Or maybe grab a map for a self-guided tour of Denver and nearby TOD projects. It’s up to you and your new lunch partner.

Refreshment Break
Sponsored by Herzog Transit Services

Consultant’s Corner

Here are more opportunities to learn more from our exhibitors and sponsors. How are companies providing solutions? Explore real-life case studies with the professionals close to the stories. Take home lessons you can use.

Bicycles Onboard and at Stations: Opportunities and Challengess
Presented by Sportworks Northwest, Inc.

Riders are asking, sometimes pleading, for more and better bike accommodations on rail cars and bike parking at stations. See examples of how rail operators balance onboard bike capacity, ease of use, and load/unload time, while ensuring safety and minimizing maintenance. See why the details matter for both short-term and long-term bike parking at stations and how they can impact the demand for bikes onboard. Presented by Sportworks Northwest, the leader in bicycle accommodations on transit vehicles for more than 25 years and an innovator in bike parking solutions.

Undoing a Great Planning Disaster: A Bay Area Success Story
Presented by Nelson\Nygaard

Across the US, cities are enacting three reforms recommended by UCLA professor Donald Shoup: charging performance-based prices for curb parking; spending the resulting revenue to pay for neighborhood public improvements; and removing minimum parking requirements. Instituting these reforms can be tricky and controversial. Berkeley’s Downtown Parking and Transportation Demand Management Program and San Francisco’s SFpark program both succeeded in instituting performance-based pricing and removing minimum parking requirements. The results? Greater parking availability, fewer vehicle miles traveled, increased retail sales and more. Review the commonalities and differences between these two award-winning programs, challenges encountered in implementing them, and highlights of the published, peer-reviewed academic research studies documenting the results. Patrick Siegman, a principal at Nelson\Nygaard, led the Berkeley Downtown Parking and TDM Study and served as an adviser to San Francisco’s SFpark project.

Wayfinding on a Dime: A Thrifty and Nifty Way to Connect Communities to Rail
Presented by Michael Baker International

The West Colfax and Sun Valley communities in Denver have a great trail system on the Lakewood Gulch and Platte River and access to rail on the W Line. However, poor sight lines and curved paths make connecting the two difficult. Add to this a large immigrant and refugee population, speaking multiple languages, and navigation becomes even more difficult. The West Colfax Connects project brought together community and experts to identify area assets, locations where wayfinding is needed, the top four languages used, and an inexpensive way to pull all of these together to put wayfinding in place. Join us to learn how you can replicate this low-cost process for multimodal wayfinding around transit systems.
New Rail-Volutionaries Walking Tour: Living in a Food Desert

Limited access to grocery stores is a way of life in many low-income neighborhoods around the country. Denver is no exception. Visit one of Denver's oldest neighborhoods, La Alma/Lincoln Park. Learn about the socioeconomic, economic-development and other challenges that limit access to healthy food. Why is it different here than in other neighborhoods? What changes are in the works around Denver to solve the food desert problem? Limited to first 25 attendees.

First- and Last-Mile Project Implementation

Creating first- and last-mile connections takes collaboration. Hear how those collaborations succeed in Salt Lake City, San Francisco and Washington, DC. How do local partners work together to implement effective mobility options and expand existing transit infrastructure? Analyze the data challenges of implementing active transportation projects with different goals: connecting shuttles with transit; providing access to treasures on the National Mall; and promoting a sustainable environment. Get the skinny on how successful partnerships really work.

Moderator: Diego Cardoso, Executive Officer, Transit Corridors, Active Transportation and Sustainability, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA
William Bacon, Policy and Financial Analyst, Metropolitan Transportation Commission, San Francisco, CA
Jennifer McCrath, Active Transportation Planner, Utah Transit Authority, Salt Lake City, UT
Cinco Torruellas, Citywide Planner/Project Manager for DC Circulator, District Department of Transportation, Washington, DC

TOD: A New Game

Yikes! The goal posts in public agency TOD have moved. Equity, housing affordability, parking availability, partnerships, financial returns and increased development transparency are now on the scorecard. Policymakers are asking their TOD programs in transit agencies and cities to make strategic pivots. Hear about new strategies, revised TOD policies and performance audits. Where did they come from and where are they going? What's next in the playbook? And what are the opportunities and challenges ahead? Note: Our annual TOD Managers Forum will pick up where this leaves off, focusing on one or two hot issues that emerge during TOD: A New Game.

Moderator: GB Arrington, Principal, GB Race Making, Portland, OR
Chris Nevitt, Citywide Manager, Transit-Oriented Development, City and County of Denver, Denver, CO
Zachary Chiswell, Transit Planner, Maryland Transit Administration, Baltimore, MD
Brooke Belman, Land Use Planning and Development Director, Sound Transit, Seattle, WA
Sean Brooks, Manager of Real Estate and Property Development, San Francisco Bay Area Rapid Transit District, Oakland, CA
Jenna Hornstock, Executive Officer, Transit-Oriented Communities, Los Angeles County Metropolitan Transportation Authority (METRO), Los Angeles, CA
Megan Gibb, ACP Land Use and Urban Development Manager, Metro, Portland, OR
Amanda Rhein, Senior Director of Transit Oriented Development and Real Estate, Metropolitan Atlanta Rapid Transit Authority, Atlanta, CA
Lucy Galbraith, ACP, Director, Transit Oriented Development, Metro Transit, Minneapolis, MN
The Long Game: Innovative Financing Options for Transit

- Rail projects are long-term economic commitments. Whether a particular market is expanding or contracting, investments in public transit, passenger rail and TOD projects can catalyze economic prosperity. Most communities do not want to pass up long-term transportation investments for lack of funding or financing. Hear about case studies from California, Pennsylvania and Florida to understand new funding mechanisms and strategies being employed to build great communities around transit and support economic growth.

Moderator: Kim DeLaney, PhD, Director of Strategic Development and Policy, Treasure Coast Regional Planning Council, Stuart, FL
Eric Rothman, President, HRBA Advisors, Inc., New York, NY
Anthony J. Catalina, PhD, Director of Planning and Capital Development, South Florida Regional Transportation Authority, Pompano Beach, FL
Maryann Sargent, Housing Development Coordinator, City of Oakland, Oakland, CA

Passport to Innovation: International Case Studies in TOD

- Look beyond our borders for fresh, diverse insight and inspiration. What comprehensive best practices can you glean from international examples? From France, hear about TOD and placemaking, project evaluation and impact assessments, governance structures, project delivery teams and stations as node and place. Hear how P3 is accomplished in London, Ireland and Canada via models, components, infrastructure funding, mature P3 market examples, stakeholder roles and program and delivery timeframes. Hear about Canada’s highest-per-capita transit ridership, urban transformation and network expansion, linking it all to land use and urban form in Calgary. And from dense, urban Singapore, learn about green infrastructure, the Skyrise Greenery Program, park and open space connectors, their ABC Waters program and more.

Eric Egdin, AICP, Station and Access Planning Manager, City of San Jose, San Jose, CA
Michelle Leo-Hunt, Associate, ZGF Architects LLP, Vancouver, BC
Alan Jones, Director, Steer Davies Gave, London, Great Britain

Arterial BRT: Confronting the Challenges

- Building a successful BRT project on an urban arterial designed for auto-oriented uses has many challenges. How do you add BRT and still move lots of cars quickly? Learn about creative and cost-effective solutions. Learn why it’s important to have a project champion and focused leadership across modes. Project partners will never get everything they want, but everyone will get something that they want. Learn the nuances of articulating that truth — and helping key players understand.

Moderator: Kate Lyman, Senior Planner, TriMet, Portland, OR
James McGrath, AIA, ASLA, LEED AP, Principal Urban Designer, CH2M, Portland, OR
Ryan Billings, Senior Planner, City and County of Denver, Denver, CO
Katie Roth, AICP, Project Manager, BRT/Small Starts, Metro Transit, Minneapolis, MN
Saska Luftig, Senior Project Manager, Lane Transit District, Eugene, OR

Expanding the Transit Vision: Indianapolis and Nashville

- The Indianapolis and Nashville, TN, metro areas are growing rapidly and want to invest in transit. Historically, they have not invested in major capital projects. Explore the importance of public outreach and building a case for a regional transit plan. How should they develop the campaign for a transit referendum? What makes a successful communications plan? How do they set expectations for the public? Learn with the two cities to take home knowledge for your own transformation.

Moderator: Jeffrey Booth, President, Booth Transit Consulting LLC, Washington, DC
Erlin Hafkenschei, Director of Transportation and Sustainability, City of Nashville, Nashville, TN
Stephen Bland, Chief Executive Officer, Nashville MTA, Madison, TN
Bryan Luellen, Vice President of Public Affairs and Communications, IndyGo, Indianapolis, IN
Sara Northup, Assistant Executive Director, Indianapolis Metropolitan Planning Organization, Indianapolis, IN
**The Fate of the Park-and-Ride**

What will the autonomous vehicle revolution mean to parking? Are we near the end for millions of structured parking spaces? What will the next decade bring? How can we best use our existing parking supplies, on-site and off-site? Where do pricing, shared parking, convertible parking structures and other creative solutions fit in? How can we encourage other forms of access than drive-park trips? And how do we plan for a future when parking demand will disappear?

**Grassroots Tactics: Advocacy, Referendums & Citizen Coalitions**

What happens when you combine engagement and advocacy to move ahead transit solutions for communities? Together they can be one of the most strategic tools to address societal issues tied to new, existing and aging transit systems. Learn how to leverage and collaborate with existing advocacy groups to develop a vision and strategy to successfully implement regional transportation plans. Study tactics from the Transit Alliance Citizens Academy that educate and empower citizen advocacy groups around the country. Take home practical and proven techniques on how to successfully develop, implement, maintain and share strategies on advocacy in your city or region.

**Aerial Gondolas: Taking Transit to the Next Level**

Think multimodal and you don’t usually look up. This could change. Could aerial gondolas elevate our transportation systems to the next level? Are they a viable option? How can aerial gondolas contribute to an effective multimodal transit system? Explore three real-life case studies. Learn about gondola planning and implementation. See the potential of gondolas to raise the bar in multimodal transportation.

**Making Equity SPARCC: An Exciting New Challenge**

What happens when you combine engagement and advocacy to move ahead transit solutions for communities? Together they can be one of the most strategic tools to address societal issues tied to new, existing and aging transit systems. Learn how to leverage and collaborate with existing advocacy groups to develop a vision and strategy to successfully implement regional transportation plans. Study tactics from the Transit Alliance Citizens Academy that educate and empower citizen advocacy groups around the country. Take home practical and proven techniques on how to successfully develop, implement, maintain and share strategies on advocacy in your city or region.
1:00 PM - 3:00 PM
Plaza Ballroom D

Autonomous Vehicles and Technology: Defining a Revolution in Mobility

Autonomous vehicle technology is here — and so is a potential mobility revolution. What happens when we shift from a society that needs to move, to one that moves only when we desire? Join municipalities and transit agencies to look at this shift in terms of policies and regulations, analytics, infrastructure, dynamic data and project planning. Explore the industry globally and locally. Examine first- and last-mile concepts; an autonomous bus pilot project and a transportation strategy for AV readiness. Hear how private-public collaborations are addressing these transportation challenges. Take away techniques to measure your infrastructure for readiness.

Moderator: David Vozzolo, Vice President, Director of Streetcar Practice, HDR, Sarasota, FL
Job Doran, Senior Project Manager, TriMet, Portland, OR
Veronica Shanahan, AICP, LEED GA, Senior Project Manager, AECOM, Los Angeles, CA
Lauren Isaac, Director of Business Initiatives, Easy Mile, Denver, CO

1:00 PM - 5:00 PM
Director’s Row H

Words Matter: Creating & Sustaining a Culture of Inclusion

What is the value of defining an inclusive organizational culture? And how can the words you use help create and sustain this culture? Explore the elements needed to successfully develop a culture of inclusion. Learn how to partner with the community, redefine policies and develop training programs aligned with the culture. Take a close look at language: How do you convey your intentions using the correct words? How do you evaluate the words you use? Discover strategies to become deliberate in training and recruiting inclusive leadership. Shed new light on the topic of diversity and take home tools you can use in your own region.

This session coordinated by the Conference of Minority Transportation Officials.

Moderator: Adelle Le Grand, AICP, Vice President Transit Planning/Chief Strategy Officer, Transdev North America, Inc., New Orleans Regional Transit Authority, New Orleans, LA
RA Plummer, AICP, Executive Vice President, David Evans and Associates, Inc., Denver, CO
Freddie Fuller II, Vice President, Mid-Atlantic Transit and Rail Market Leader, CH2M, Washington, DC
Julissa Coffee, Director of Operations, Conference of Minority Transportation Officials (CMTO), Washington, DC
Jeffrey Arndt, President/CEO, VIA Metropolitan Transit Authority, San Antonio, TX
Dev Krishnan, President, KKC, Oakland, CA

3:30 PM - 4:00 PM
Public Square

Refreshment Break
Sponsored by Herzog Transit Services

3:30 PM - 4:00 PM
Consultant’s Corner in the Public Square

Live from Denver: The Overhead Wire’s Talking Headways Podcast

4:00 PM - 5:30 PM
Director’s Row H

Afternoon Workshops

4:00 PM - 5:30 PM

Mobility Meets Technology: Demand Management & First and Last Miles

Explore innovation in ride sharing, car pooling, on-demand and micro transit, first- and last-mile strategies, pedestrian and bicycle infrastructure, transit infrastructure and demand management. Los Angeles’ 100 Hours Campaign started a real conversation about time wasted in traffic and highlights solutions from around the world. BART is partnering with a tech startup to use gamification strategies (a loyalty program) to curb peak period crowding in the Bay Area. In Minnesota’s Twin Cities MPOs, regional transit agencies, local jurisdictions, nonprofits and tech companies are working together to offer first- and last-mile solutions connecting suburban and employment hubs with fixed-guideway service. Take home useful strategies from all three regions.

Moderator: Carley Markowitz, Senior Transportation Planner, AECOM, Los Angeles, CA
Ryan Greene-Roessel, Principal Planner, Bay Area Rapid Transit District, Office of General Counsel, Oakland, CA
Annie Nam, Manager of Goods Movement and Transportation Finance, Southern California Association of Governments, Los Angeles, CA
Amanda Eaken, Director, Transportation and Climate, Natural Resources Defense Council, San Francisco, CA
Getting Parking Right: Right-Sizing Private Development Parking

Here’s your chance to understand jurisdictional parking regulations and their impact on TOD and communities. How do cities and developers balance operational parking needs with best development practices? How do parking regulations impact TOD? How will disruptive technologies and new transportation investments affect the future of parking needs? What does that mean for curb lanes, previously reserved for parking? Do city-wide parking strategies and singular regulatory changes get different results? How have parking reformers successfully changed deeply ingrained parking notions? What works? What doesn’t? Find out!

Moderator: Patrick Slagman, Principal, Nelson\Nygaard, San Francisco, CA
Matt Miller, Transportation Planning Consultant, University of Utah, Department of City and Metropolitan Planning, Salt Lake City, UT
Jay Primus, Consultant, Oakland, CA

Go Fearless: Meeting Your Big and Bold Affordable Housing Goals

Are you facing housing affordability challenges in your region? Be proactive with these lessons from transit agencies across the country. What bold steps can you take in policy and practice? How can you increase your real estate capacity to achieve strong equity and affordability outcomes? Hear frank talk about project pipelines, resources and accountability. Lots of take-home strategies for transit agencies, community members, advocates and developers who want to collaborate with peers across the country.

Moderator: Melinda Pollack, AICP, Vice President, Enterprise Community Partners, Denver, CO
Sarah Lovell, OD Planning Manager, Sound Transit, Seattle, WA
Abby Thorne-Lyman, Transit-Oriented Development Program Manager, San Francisco Bay Area Rapid Transit District, Oakland, CA
Debbie Frank, Senior Development Project Manager, Transit-Oriented Development, Metropolitan Atlanta Rapid Transit Authority (MARTA), Atlanta, GA
Patrick McDonough, AICP, Manager of Planning and Transit-Oriented Development, GoTriangle, Carrboro, NC
Janillo Chan, Chief of Real Estate, Massachusetts Bay Transportation Authority, Boston, MA

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Imagine the extraordinary
Create the enduring

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We’re hiring!
Visit our website for job listings.
Our annual TOD Managers Forum takes a new format this year. It will serve as a follow-up to the roundtable discussion, TOD: A New Game, and other conference workshops. Plan to take a deeper dive into topics such as: TOD guidelines and programs from the FTA; new parking technologies, financing trends, affordable housing and other topics you grapple with every day. What roles do TOD managers play in forwarding agency TOD missions and managing outside expectations? Are we really making a difference? This is the chance for managers and developers to exchange ideas about what works – and what doesn’t – when planning and developing TOD on and around transit facilities.

**Moderator:** Jack Wierzenski, AICP, Economic Development Director, Dallas Area Rapid Transit, Dallas, TX

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Partnerships take big ideas to make them a reality. Partnerships are often complex and span multiple sectors. Why do some work better than others? Learn from legal, planning, negotiation and implementation experiences: How to keep projects moving when trouble starts. How to wrangle timing, key elements and roles in legal, financial and project management agreements. How to handle difficult issues. How to look beyond completion to operations, management and the next project. Fast-paced learning for successful partnerships.

**Janifer Rosas-Armenta**, Deputy General Counsel, Regional Transportation District, Denver, CO
**Lynn Colosi**, Vice President, Delta Development, Pittsburgh, PA
**Larry Gallegos**, Area Manager, East Oakland, City of Oakland, Oakland, CA

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Changing climate and weather patterns demand attention! Hear how three metro areas – the San Francisco Bay area, Miami and New York – are preparing. Learn how to protect transportation infrastructure, vulnerable and disadvantaged communities, and other critical local and regional assets. Hear strategies for flooding, sea level rise and other hazards. Explore tools available to bridge the gaps between data, science and decision-making. Real-world stories from communities that are looking ahead.

**Moderator:** Isabel Cosie Carballo, Executive Director, South Florida Regional Planning Council, Hollywood, FL
**Allison Brooks**, Executive Director, Metropolitan Transportation Commission, San Francisco, CA
**Mango Shi**, Project Manager, Climate:JQ, New York, NY
**Karen Bello**, PhD, Policy and Geospatial Analyst, South Florida Regional Planning Council, Hollywood, FL

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How do you craft a vision to ensure success in a complicated project? Agency partners – the High Speed Rail Authority, VTA and BART, the City of San Jose and Caltrain – are working together to remake the primary transit hub in Silicon Valley. How did they meet the biggest challenges: Working together on a detailed station plan? Stimulating private development integrated with the station? Determining governance models? Developing strategic funding and financing plans? Take a closer look at two foundational efforts for the expanded station that will house BART, high-speed rail and modernized Caltrain services – the Diridon Transportation Facilities Master Plan and guidelines from the City of San Jose. Realize your journey from vision to plan with lessons from California.

**Moderator:** Jill Gibson, Planner/Project Manager, Kimley-Horn, San Jose, CA
**Melissa DuMond**, Director of Planning and Integration, California High-Speed Rail Authority, Sacramento, CA
**Bill Ekorn**, Project Manager, City of San Jose, San Jose, CA
**Elizabeth Scanlon**, Planning Manager, Caltrain, San Mateo, CA
**Carolyn Gonot**, Director, Engineering and Infrastructure Development, Valley Transportation Authority (VTA), San Jose, CA
How are three cities designing transit to preserve and create affordable housing? Find out how Portland, OR; Toronto and Boston are using ETOD to drive outcomes. Each has a unique strategy. Hear real-world stories about shaping local implementation of TOD that meets equitable returns beyond the financial bottom line. Lessons you can take home and put to work in your region.

Moderator: Ron Lewis, Executive Project Director, East Link, Sound Transit, Seattle, WA
Eric Mann, Associate, Architect and Urban Designer, DIALOG, Toronto
Pam Phan, Policy Organizing Manager City of Portland, Bureau of Planning and Sustainability, Portland, OR
David Price, Executive Director, Nueva Comunidad Development Corporation, Boston, MA
Ryan Curran, Management Analyst, City of Portland, Bureau of Sustainability, Portland, OR

Twenty slides at 20 seconds each. Fast, fun and relevant. That's our annual PK Slam, powered by PechaKucha. It's raucous and relevant and wildly popular, so get there early and grab a good seat.

Stephanie Gidigly, Policy Capacity and System Change Director, Natural Resource Defense Council, Washington, DC
Francheese Taylor, AICP, Senior Planner, Palm Beach MPO, West Palm Beach, FL
Akhil Gandhi, Associate, Nelson Vega_Consulting Services, Inc., Washington, DC
Dave Biggs, Chief Engagement Officer, MetroQuest, Vancouver, BC
Ian Carlton, PhD, Project Director and Principal, EcoNorthwest, Portland, OR
Brook Masciotra, AICP, TOD Manager, Port Authority of Allegheny County, Pittsburgh, PA
Vijayant Rajamathi, AICP, Senior Transportation Planner/Project Manager, AECOM Planning, Phoenix, AZ
Jonny Rothenberg, Active Transportation Lead, UrbanTrans, Denver, CO
Koa Satoro, AICP, CEO/President, PlaceMatters, Denver, CO
Tommy Young, Founder/CEO, E3 CA, Inc., Sacramento, CA
Nolan Lohnstein, Director of Planning and Urban Design, 70|50 Architects LLP, Portland, OR
Anaisse Hock, Senior City Planner, City and County of Denver, Denver, CO
Christopher Kolbe, PE, LEED AP, Board Member, Metropolitan Transit Authority of Harris County, Houston, TX
Jamie Perkins, Program Manager, Transit Alliance, Denver, CO

Denver Union Station Redevelopment, Lead Designer

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Wednesday, September 20

Continental Breakfast
Sponsored by U.S. Bank

Morning Workshops
9:30 am - 11:00 am

Coffee, Connections and Conversation
8:00 am - 9:30 am
PUBLIC SQUARE

Walkability One Step at a Time
3:30 pm - 11:00 pm
GOVERNOR'S SQUARE 16
AICP CM

Walkability One Step at a Time
9:30 am - 11:00 am
GOVERNOR'S SQUARE 16
AICP CM 1.5

The Federal Session:
Q&A with FTA & DOT
8:30 am - 11:30 am
PLAZA BALLROOM D
AICP CM 3.0

► World Café style networking for breakfast! Meet other people interested in the discussion topic or doing the same job as you around the country. Expand your network.

► What are the Department of Transportation (DOT) and Federal Transit Administration (FTA) doing to help local communities plan and build TOD projects, generate revenue for transit, finance capital projects, and prepare for the future of shared, on-demand mobility? Ask questions and get answers straight from DOT and FTA experts during breakout roundtable discussions. Topics include: the FTA TOD Technical Assistance Initiative; FTA’s efforts to promote the use of value capture and joint development; the FTA Mobility on Demand Sandbox Program; the DOT Build America Bureau; the Transportation Infrastructure Finance and Innovation Act (TIFIA); and the Railroad Rehabilitation and Improvement Financing (RRIF) Program.

Moderator: Jeffrey Booth, President, Booth Transit Consulting LLC, Washington, DC
Darin Allan, Director of Planning and Program Development, FTA Region 8, Denver, CO
David Beckhousa, Deputy Regional Administrator, FTA Region 8, Denver, CO
Kimberly Gayle, Director of Policy Review and Development, FTA Office of Budget and Policy, Washington, DC
Tom Halloran, Project Development Lead, DOT Build America Bureau, Washington, DC
Kristin Kenyon, Community Planner, FTA Region 8, Denver, CO
Kathryn Loste, Regional Counsel, FTA Region 5, FTA Office of Chief Counsel, Chicago, IL
Jodile Mislak, Implementation Project Manager, DOT Build America Bureau, Washington, DC
Daniel Schned, Policy Analyst, FTA Office of Budget and Policy, Washington, DC
Robin Sinquafield, Program Division Chief of Capital Project Development, FTA Office of Planning and Environment, Washington, DC
Gwo-Wei Torng, Director of Mobility Innovation, FTA Office of Research, Demonstration and Innovation, Washington, DC

► Examine the important steps in developing a successful walking program. Start with the fundamentals of why pedestrians matter and build from there. Learn the importance of planning for pedestrians. Hear about best practices in wayfinding and how to address first- and last-mile needs. Listen to real-life stories about how planning practices and walking programs improve the public realm, contribute to economic development and make our places to live and play better.

Moderator: Steve Dottorei, Board Member, Rail-Volution, Portland, OR
Darron Dawes, Transport Integration Manager, Auckland Transport, Auckland Council, Freemans Bay, New Zealand
Rory Reenfar, AICP, Senior Planning Associate, Alta Planning + Design, Portland, OR
Matthew Jonas, Transportation Planner, City of Boulder, Boulder, CO
Darcy Kitching, Boulder Program Director, Walk2Connect, Denver, CO
The Legacy (and Future) of BRT and TOD

Explore legacy bus rapid transit (BRT) systems and their current efforts to evolve. How can they inform emerging and planned BRT systems? What can we learn from legacy systems about TOD needs and community development? Take a look at legacy BRT in Pittsburgh and the new Coffax corridor in Denver. Explore the specifics of station TOD, private development strategies and perceptions of permanence by investors. How much federal and local involvement are needed to deliver BRT and TOD? Learn about different areas of BRT - operations, physical infrastructure and headways - and explore market and community perceptions of each. Busloads of useful information!

Chris Sandvig, Regional Policy Director, Pittsburgh Community Reinvestment Group, Garber Initiative, Pittsburgh, PA
Andrew Knudsen, AICP, CCIM, Managing Principal, Economic and Planning Systems, Denver, CO
Curt Upton, Principal City Planner, City and County of Denver, Denver, CO
Jerome Jackson, Executive Director, Operation Better Block, Pittsburgh, PA
Anthrax Elcock, Community Planning Coordinator, Port Authority of Allegheny County, Pittsburgh, PA

Creative Placemaking, Rail Trails and Station Activation

Get creative with your placemaking! Hear from three regions - Miami; Charlotte, NC, and Minneapolis-St. Paul. How are they using unique strategies? Learn how to draw attention and foot traffic to planned and existing rail trails. Hear how one region activated underutilized and unsafe station areas. Explore how another is creating a fun gathering space. Learn how to engage your community in new and exciting ways - and put more creative placemaking to work in your region.

Moderator: Carlos Cruz-Casas, PE, Assistant Director, Miami-Dade County, Miami, FL
Alan Goodwin, AICP, Planning Coordinator, Charlotte-Mecklenburg Planning Department, Charlotte, NC
Meg Daly, President/Chief Executive Officer, Friends of the Underline, Miami, FL
Cam Letofsky, Council Member, District 8, Metropolitan Council, St. Paul, MN

Planning for Transit When You Don’t Run Transit

Has community development with a mixture of housing, office, retail and other amenities integrated into walkable neighborhoods and located within a half-mile of quality public transportation been delivering the promised benefits? Take a close look at three iconic TOD projects: Orenco Station in Hillsboro, OR; Fruitvale Transit Village in Oakland, CA and Mockingbird Station in Plano, TX. Explore the organization, procedures and techniques that delivered these projects and see how they’ve performed. Metrics include affordable housing; reduced household driving and lowered regional congestion; air pollution and greenhouse gas emissions; walkability, bikeability and healthy and active lifestyles; increased transit ridership and fare revenue; and economic development. See what decades of advocating, planning and building TOD has done for our communities.

Moderator: Dwight Schoen, AICP, Vice President, Transit and Railroad Segment Manager, David Evans and Associates, Inc., Bellevue, WA
Peter Bratig, Director of Special Projects, City of Plano, Plano, TX
Chris Inglesi, Chief Executive Officer, The Unity Council, Oakland, CA
Rajiv Batra, Head of Urban Design and Planning, COLAB Architecture + Urban Design LLC, Portland, OR

Cities don’t typically operate transit, so why should they engage in transit planning? To meet capacity, environmental, economic development and socioeconomic equity goals, of course! Learn what it’s like to create a transit vision and plan when you’re not the operator. Hear from public- and private-sector officials in New York City; Denver; Boulder, CO and Salt Lake City. What were the impacts and potential? How did they keep operators and community members at the table? How did they prepare for future funding needs? Learn useful lessons about the increasing role of cities in transit planning and delivery.

Moderator: Thomas Bonham, Principal, Nelson\Nygaard Consulting Associates, Inc., Portland, OR
Rebecca Haywood, Transit Policy Advisor, New York City Department of Transportation, New York, NY
Kristina Evenson, Senior Multimodal Transportation Planner, City and County of Denver, Denver, CO
Cris Jones, Transportation Section Manager, Planning and Programs, Salt Lake City, Salt Lake City, UT
Kathleen Brocco, Go Boulder Manager, City of Boulder, Boulder, CO

Be Social ▼railvolution livability
Loving BRT: When Light Rail Isn’t an Option

► Your dream was light rail, but you got bus rapid transit. No reason for disappointment. Learn how BRT systems across the country – in Houston; San Jose, CA; Hartford, CT and Chicago – pulled out all the stops (pun intended) to make their corridors come to life. Partnerships, creativity, innovative financing, persistence – hear it all! Lots of lessons from different markets to apply in your own region.

Moderator: Kimberly Slaughter, Vice President, Transit Market Sector Director - North Central Region, H&K, Chicago, IL
Ujari Mokto, Transit Planner, Metropolitan Transit Authority of Harris County (METRO), Houston, TX
Chris Augustin, AICP, Deputy Director, Planning, Valley Transportation Authority (VTA), San Jose, CA
Lyle Wray, Executive Director, Capital Region Council of Governments, Hartford, CT

Where Did Our Riders Go?

► As recently as 2014, transit systems across the US saw record-high ridership levels. Since then, transit systems, large and small, have seen significant ridership declines. What are the root causes of the declines? What can we do about it? What areas can we strategically leverage? Which partnerships should we focus on? What economic and socioeconomic factors are involved? What role do new technologies play? Come dissect the ridership challenges. Ask questions. Join the discussion.

Moderator: Zachary Accaristi, Senior Program Analyst, TransitCenter, New York, NY
Tom Mills, Senior Planner, TriMet, Portland, OR
Val Monetti, Chief Planning and Development Officer, San Francisco Bay Area Rapid Transit District, Oakland, CA
Brian Welch, Senior Manager, Planning Technical Services, RTD, Denver, CO
Holly Arnold, Deputy Director, Planning and Programming, Maryland Transit Administration, Baltimore, MD

Getting Real About Equity: Measuring What Matters

► Everyone’s talking about equity. But have we taken the time to define it? And how about tying it to actual budget decisions? Explore how your agency can get real about equity. See how to integrate equity into decision-making. Learn strategies to show policymakers and finance directors how resource decisions affect social disparities. Real stories from across the nation: In Oakland equity metrics are included in a new infrastructure bond. How does the Oakland DOT define – and communicate – those metrics to evaluate its spending plans and build trust? How are Memphis and Albuquerque analyzing the cost-of-living reduction benefits of smart transportation? In Chicago, how is a new eTO tool helping families with low incomes escape poverty?

Moderator: Michael Washington, Title IV Manager, Planning, Regional Transportation District, Denver, CO
Jeffrey Tumin, Principal, Nelson\Nygaard Consulting Associates, Inc., San Francisco, CA
Scott Barnstein, President, Center for Neighborhood Technology, Chicago, IL

Data-Driven Tools: Making Places and Decisions

► Neighbors know best – or at least they know a lot. Neighborhood-level data is essential to planning and placemaking projects. Residents and community members can provide valuable information about their communities: That parcel of land might be an important neighborhood asset. That missing sidewalk might impede commuting, but go unnoticed by the public works team. But collecting, analyzing and updating data is expensive, time-consuming and a strain on staff resources. Hear about open source data-driven support tools that allow input directly from the public. Explore funding and data sharing. Take home tools to easily turn public input into data to guide equitable, community-driven decisions.

Moderator: Naomi Gyton, Senior Research Associate, Community Development, Federal Reserve Bank of San Francisco, San Francisco, CA
Patrick Blaydes, Housing Associate, Better Blocks, Dallas, TX
Jill Locantore, Policy and Program Director, WalkDenver, Denver, CO
Owen Wilson-Chavez, Senior Analytics Associate, Building Community Workshop, Dallas, TX
Invitation to Rail-Volution 2018 in Pittsburgh

Debunk the myths of old and celebrate “the city on the move” at next year’s Rail-Volution conference in Pittsburgh, PA. Hear what Pittsburgh has to offer with Mayor Bill Peduto. See you in Pennsylvania, October 21-24, 2018.

Bill Peduto, Mayor, City of Pittsburgh, PA

Innovation: Tackling Global Challenges at the Local Level

As governments around the world struggle to deal with globalization and shifting social politics, focus has turned to cities as the problem solvers of the future. Cities are capturing the imagination of entrepreneurs, planners, and technology and creative industries. “Smart” hubs – punctuated by driverless vehicles and transit, instant connectivity and network efficiency – are driving innovation at the local level. Yet problems persist. For example, threats to health and security from climate change hurt some people more than others due to systemic structures in local planning and land use.

What can leaders at the forefront of city ingenuity teach us about resiliency and prosperity? About overcoming the legacy of racial discrimination and marginalization that leaves underinvested communities more vulnerable? About clean transportation and infrastructure and energy efficiency? About affordable housing and access to opportunity? Visionary leadership is critical to these investments. Hear from an acclaimed national community development leader and three mayors about the dynamics facing cities and how their cities respond with vision.

Ence: Dan Barholomay, Chief Executive Officer, Rail-Volution, Minneapolis, MN
Moderator: Maurice Jones, President, Local Initiatives Support Corporation (LISC), New York, NY
Bill Peduto, Mayor, City of Pittsburgh, Pittsburgh, PA
Michael Hancock, Mayor, City and County of Denver, Denver, CO
Libby Schaaf, Mayor, City of Oakland, Oakland, CA

One hundred and HDR. A century of pushing the boundaries of what’s possible. A legacy of bringing innovative solutions to every project—no matter the challenge. A future of collaborating and creating the only way we know how. Together.
Regional Day
Building on Success

Transit & Mobility Solutions to Increase Access to Opportunity in the Denver Region

Sponsored by Denver Regional Council of Governments (DRCOG) and Jacobs

2:00 pm - 5:00 pm
PLAZA BALLROOM

COST: $20

A lot has happened in Denver since Rail-Volution visited in 2000. The progress is impressive! After opening four rapid transit lines in 2016 and 2017 – with more on the way – the region is focused on fully leveraging these and other complementary mobility investments. How can the region meet the mobility needs of all residents and expand access to opportunity? How should infrastructure investments evolve to sustain the region’s national and global competitiveness? Finally, what’s the best way to balance and move forward with all these goals in the face of rapid population growth and a constrained funding environment?

Join local and national experts as they discuss what’s next. Learn how the region is responding to the rapidly changing trends in transportation and mobility. Hear how communities can move beyond planning to address growing mobility needs. Finally, listen as local leaders reflect on the conversation and help identify a “call to action” to make a meaningful impact on the future – together.

2:00 pm - 2:45 pm
PLAZA BALLROOM

Regional Day Opening Plenary

A connected multimodal transportation system that provides everyone with viable travel choices. Quite simply, that is what the Denver region wants. The Regional Transportation District (RTD) FasTracks program greatly expanded regional mobility. But in order for those improvements to be fully realized, we need easier connections for walkers, cyclists, drivers, ride-sharers and bus riders. And we need to be willing to explore the role of technology in our current and future mobility.

Join Colorado-based practitioners and elected officials to learn how we arrived at our current state of transit and mobility in the region. Hear what they’ve learned, and how our transportation system should evolve to ensure that people of all ages, income levels and abilities remain connected to their communities and have the means to access services, amenities and employment opportunities.

Kathleen Oshier, Executive Director, Transit Alliance, Denver, CO
Kelly Brough, President/CEO, Metro Denver Chamber of Commerce, Denver, CO
Elise Jones, County Commissioner, Boulder County, Boulder, CO
Crispy Fagnanella, Director of Transportation and Mobility, City and County of Denver, Denver, CO
David Gascon, General Manager/CEO, Regional Transportation District (RTD), Denver, CO
Take a MEANINGFUL IMPACT to the future – together

2:45 pm - 3:45 pm
PLAZA BALLROOM
REGIONAL DAY
MOBILITY: OPPORTUNITY STARTS HERE

The underpinnings of a sustainable and resilient regional economy include the region's many assets: an education system that supplies skilled labor and is accessible to everyone; quality of life amenities; a high-quality built environment; the ability to attract and retain talented workers and innovators; and housing options that are accessible and affordable for all ages, incomes and abilities. Our mobility infrastructure connects our region's residents to these opportunities.

Learn how the Denver region, as well as other regions across the country are closing the gap between where we are and where we could be. Learn how regions are targeting investments to reduce critical health, education, income and opportunity disparities in neighborhoods and communities.

**Moderator:** Melinda Pollack, AICP, Vice President, Enterprise Community Partners, Denver, CO

**Thea Walsh,** AICP, Director of Transportation Systems and Funding, Mid-Ohio Regional Planning Commission, Columbus, OH

**Craig Adelman,** Director of Transit Oriented Development, Low Income Investment Fund, San Francisco, CA

4:00 pm - 5:00 pm
PLAZA BALLROOM
REGIONAL DAY
PARADIGM SHIFT TO MOBILITY

While the multibillion-dollar FasTracks investment will pay its dividends over the next decades, the Denver region is now faced with developing a framework and plan that continues its competitive advantage among peer cities. Join regional thought leaders to investigate lessons learned and collaborations between public-private entities. Compare and contrast the Denver regional experience with Houston. As the Denver region invested billions over the last decade in transit infrastructure, the paradigm for transportation shifted to mobility. Today’s focus is off car ownership and pre-paid transportation, instead emphasizing mobility as a utility or service. Eyes are no longer on the mode – car, bus, bike, pedestrian – but on a seamless experience that delivers the user to a destination. How does a region move from either/or (either more roads or more transit) to and (car and transit, transit and walking, biking and transit)?

**Moderator:** Kathleen Osher, Executive Director, Transit Alliance, Denver, CO

**James Gunning,** Managing Director, Mobility Choice, Denver, CO

**Geoff Carlton,** AICP, Principal, Traffic Engineers, Inc., Houston, TX

**Stan Young,** Program Lead, Urban Mobility, National Renewable Energy Laboratory, Golden, CO
**Mobile Workshops**
Sponsored by HDR
Our mobile workshops feature 25 up-close views of livability projects across the region. Each has an additional fee, requires preregistration. See the full descriptions of the mobile workshops on the mobile app or online at www.railvolution.org.

### Sunday, September 17th

<table>
<thead>
<tr>
<th>Workshop Number</th>
<th>Title</th>
<th>Time</th>
<th>Mode</th>
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<tbody>
<tr>
<td>2</td>
<td>AICP CM 6.0: Riding the W Line on Two Wheels</td>
<td>9:00 am – 3:00 pm</td>
<td>Bike, Rail</td>
<td>$60 (includes lunch)</td>
</tr>
<tr>
<td>7</td>
<td>AICP CM 4.0: Aurora’s R-Line: The Intersection of Light Rail and TOD</td>
<td>12:30 pm – 4:30 pm</td>
<td>Rail, Bus</td>
<td>$45</td>
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<tr>
<td>3</td>
<td>AICP CM 3.5: Building a Transit-Oriented Neighborhood: The Transformation of Northeast Denver</td>
<td>9:00 am – 12:30 pm</td>
<td>Rail, Walk</td>
<td>$45</td>
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<tr>
<td>4</td>
<td>AICP CM 5.0: Bike Boulder: Unlocking the Connection Between Transit &amp; Biking</td>
<td>9:30 am – 2:30 pm</td>
<td>Bus, Bike</td>
<td>$60 (includes lunch)</td>
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<tr>
<td>8</td>
<td>AICP CM 4.0: The A Line: RTD’s P3 Connection to the Plane</td>
<td>12:30 pm – 4:30 pm</td>
<td>Rail</td>
<td>$45</td>
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<td>9</td>
<td>AICP CM 3.5: Denver’s Central Platte Valley: Transformation (Almost) Complete</td>
<td>1:00 pm – 4:30 pm</td>
<td>Walk</td>
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### Saturday, September 16th

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<tr>
<td>1</td>
<td>AICP CM 8.0: VelociRTA: Rural BRT &amp; Managing Transportation in Aspen and the Roaring Fork Valley</td>
<td>8:00 am Saturday - 1:00 pm Sunday</td>
<td>Bus, Walk</td>
<td>$150 plus hotel. This is an overnight tour. Saturday lunch and Sunday breakfast provided.</td>
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<tr>
<td>5</td>
<td>AICP CM 4.0: US 36: BRT &amp; Innovation Along a Freeway</td>
<td>9:30 am – 1:30 pm</td>
<td>BRT, Walk</td>
<td>$60 (includes lunch)</td>
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### Monday, September 18th

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<th>Title</th>
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<tbody>
<tr>
<td>10</td>
<td>AICP CM 3.5: North Denver Cornerstone Collaborative: Navigating Community Change</td>
<td>10:00 am – 1:30 pm</td>
<td>Bus, Walk</td>
<td>$45 (includes lunch)</td>
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<tr>
<td>11</td>
<td>AICP CM 4.0: Signature Stations as Economic Drivers: The G Line</td>
<td>11:00 am – 3:00 pm</td>
<td>Rail, Walk</td>
<td>$60 (includes lunch)</td>
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<tr>
<td>AICPCM 4.0</td>
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<tr>
<td>Being Boulder with Managed Parking, TDM &amp; TOD</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>10:30 am – 2:30 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Bus, Walk</td>
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<tr>
<td><strong>FEE:</strong></td>
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<tr>
<th>AICPCM 4.0</th>
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<tr>
<td>Toto, We’re Not in the Suburbs Anymore: Westminster’s Transformation by Bus, Bike and Rail</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>10:30 am – 2:30 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Bus, Rail, Bike</td>
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<tr>
<td>The Impacts of TOD Investments in West Denver Neighborhoods</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>12:30 pm – 4:30 pm</td>
</tr>
<tr>
<td><strong>MODE:</strong></td>
<td>Bus, Walk</td>
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<td>Equity Tours: The Local View</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>12:30 pm – 5:00 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Bus or Rail, Walk</td>
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<td><strong>FEE:</strong></td>
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<tr>
<td>Denver’s Southeast Corridor Embraces Light Rail</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>12:30 pm – 5:00 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Rail, Walk</td>
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<td><strong>FEE:</strong></td>
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<tr>
<td>Westminster Invest Health Tour: The Intersection of Health &amp; TOD</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>1:00 pm – 4:00 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Rail, Bus, Walk</td>
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<td><strong>FEE:</strong></td>
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<tr>
<td>Managing Change in the Historic Welton Street Corridor in Five Points</td>
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<tr>
<td><strong>TIME:</strong></td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Rail, Walk</td>
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<tr>
<td><strong>FEE:</strong></td>
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<tr>
<td>Bringing Permanently Affordable Rental Housing to TODs</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>10:00 am – 1:00 pm</td>
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<td><strong>MODE:</strong></td>
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<tr>
<th>AICPCM 5.5</th>
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<tr>
<td>MAX Bus Rapid Transit: A Fort Collins Community Success Story</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>10:00 am – 3:30 pm</td>
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<td><strong>MODE:</strong></td>
<td>BRT, Walk, Bike</td>
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<td>A Long, Wicked Street No More: West Colfax &amp; the W Rail Line</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>10:30 am – 2:30 pm</td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Rail, Bus, Walk</td>
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<td>Small Town Character &amp; TOD in Two Communities</td>
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<tr>
<td><strong>TIME:</strong></td>
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<tr>
<td><strong>MODE:</strong></td>
<td>Rail, Walk</td>
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<tr>
<td>Downtown Denver: Union Station, Civic Center &amp; Everything In Between</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>1:00 pm – 4:00 pm</td>
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<td><strong>MODE:</strong></td>
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<td>High Time for Development: Marijuana, Land Use &amp; Neighborhoods</td>
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<td><strong>TIME:</strong></td>
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<td>Bike-Volution: Training Wheels Off in Denver</td>
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<tr>
<td><strong>TIME:</strong></td>
<td>1:30 am – 4:30 pm</td>
</tr>
<tr>
<td><strong>MODE:</strong></td>
<td>Bike</td>
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<tr>
<td><strong>FEE:</strong></td>
<td>$60</td>
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</table>
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949.472.3467

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www.nelsonnygaard.com

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William.Carson@usbank.com
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www.usbank.com/cdc
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www.byd.com

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www.coloradohealth.org

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www.epsys.com

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What is Rail~Voluntion?

Rail~Voluntion is a national movement and nonprofit organization helping communities integrate transportation in all forms – from buses to rail, bicycling and walking to sharing, as well as emerging options – to develop more livable communities.

We bring diverse minds, perspectives and industries together to explore real-world ideas and ask tough questions. We welcome local, regional and national stakeholders from all levels of the public and private sectors: community leaders, city planners, elected officials, activists, developers, transit operators, engineers, architects and housing advocates.

A national 501(c)3 nonprofit organization dedicated to building livable communities with transit, Rail~Voluntion leads a learning network and a highly-regarded annual conference. In addition to the conference, Rail~Voluntion fosters year-round collaboration and best practices through our online information exchange and a place-based program.
THE INFORMATION EXCHANGE is a digital platform that connects our audience to topical information and people. The three main components are a library of content, a directory of experts, and promotion of “making the case” information to further our mission.

THE PLACE-BASED PROGRAM offers capacity building to help cities and regions embarking on transit expansions build more livable, equitable communities. The experience of other regions around the country shows that to be successful, transit investment has to be envisioned as the spine of a system of multiple interconnected modes, often facilitated by technology. To achieve the greatest results, transit investments need to be made in a context of strong partnerships and authentic community involvement. Our place-based program helps regions achieve this mix. We help cities and regions ask strategic questions, articulate the value of investments, and create successful cross-sector coalitions and approaches necessary to achieving livable communities.

THE RAIL-VOLUTION NETWORK - our national partners, the individuals who submit speaker proposals, the local host committee, the conference sponsors and exhibitors, and attendees like you – helps ensure that the conference and the movement stays true to the vision and evolves along with communities and mobility solutions. exchange and a place-based program.

Vision
We envision America’s cities and regions transformed into livable places – healthy, economically vibrant, socially equitable and environmentally sustainable – where people have transportation choices.

Mission
Serve as a catalyst for the movement to build livable communities with transit by inspiring people in communities and regions to make better transit and land use decisions. We do this by partnering, equipping and connecting people and institutions at all levels.

Values

IMPACT AND RESULTS
Rail-Volution is committed to making a measurable difference towards building livable cities and regions with transit. We focus on sensible, real-world-tested, effective approaches to development that improve the way people live, work and travel.

QUALITY
Rail-Volution is committed to achieving and maintaining the highest standards of quality in all we do. We continuously evaluate our effectiveness and seek to improve.

INCLUSIVITY
We actively seek and invite diverse stakeholders, honoring what people of different races, nationalities, professional disciplines and geographic and economic backgrounds bring to our mission. We believe diversity promotes strength and that lively discussion fosters greater understanding, energy, creativity and momentum.

INNOVATION
We seek to push boundaries, think like visionaries and consider the unconsidered. We encourage fun and energizing exchanges and creative problem solving, grounded in best practices, to invent new, effective approaches to multimodal transportation planning and community development.

COLLABORATION AND PARTNERSHIP
We believe that we accomplish more through collective action than through individual efforts. Our network of people and institutions - connected by common values and goals - is our greatest asset.
ACKNOWLEDGEMENTS

Rail-Volution Partners

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YOU SAY YOU WANT A RAIL-VOLUTION
2018 | PITTSBURGH

Rail-Volution is more important now than ever. As planners and advocates, we must continue to galvanize to grow the knowledge and forge the bridges that will connect our work in transit and help us steel our communities in a constantly changing environment. Come to Pittsburgh to learn from a confluence of the champions in our industry and catch up with your peers from around the country. This is your chance to strike while the iron is hot by visiting a city that is building on a legacy of cleaning the environment and building transit infrastructure to create a more vibrant and livable community. The national spotlight has been pointed at the “Steel City” in recent years as the city has been buoyed by the redevelopment of its historic neighborhoods and channeled new industries into its economy. Experience our mountains, valleys, and rivers—in the city and beyond—on board our busways, light rail, inclines, bikes, boats, and more. Be inclined to get to know Pittsburgh and help keep transit communities on track.

Sheraton Denver Downtown Hotel

There are some sessions in Director's Row
Buses for Mobile Workshops board here

Plaza Building Street Level

16th Street Mall

Plaza Building Concourse Level

Plenaries located here

Registration left of escalator
Rail~Volution
Welcome Reception
Sponsored by City and County of Denver and Union Station Alliance

Sunday, September 17
6:00 pm – 8:00 pm
UNION STATION

Come to the party that kicks off Rail~Volution 2017. Celebrate all that Denver has accomplished with its transit revolution, including the transformation of Union Station. In its prime, Union Station was the gateway to the Colorado Rockies. It now serves as a modern, multimodal hub for the entire region and links the city to Denver International Airport and the world.

Enjoy local tastes of Colorado and take a guided tour of the new transit hub. Afterwards, enjoy even more of Denver. Craft beers, world-class food and entertainment are all just steps away. See the Railvolution App for restaurant listings nearby.

Ride the Free MallRide shuttle, walk or take a Bicycle from the Sheraton Denver Downtown to Lower Downtown (LoDo) and Union Station.

The Rail~Volution
PK Slam

Tuesday, September 19
7:30 pm – 10:00 pm
History Colorado Center

Twenty slides at 20 seconds each. Fast, fun and relevant. That's our annual PK Slam, powered by PechaKucha. It's raucous and relevant and wildly popular, so get there early and grab a good seat. See the Tuesday schedule for the lineup of presenters.

Walk or take a B-cycle through Civic Center Park and down Broadway to the History Colorado Center. Head down early and browse the exhibits, open free from 6:00 pm to 8:00 pm for Rail~Volution attendees.

History Colorado Center
1200 North Broadway
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